

**From:** [Bonnie Hames](#)  
**To:** [Bill Rooney](#); [Walter Nelson](#)  
**Cc:** [Spencer Swayze](#); [Peter Mascia](#); [John Mullet](#)  
**Subject:** RE: composition  
**Date:** Friday, October 05, 2007 11:50:04 AM

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Hi Bill,

I will be in college station next week. Walter Nelson and I will arrive mid afternoon on Tuesday and we were hoping to arrange a dinner with you and John. We're available both Tuesday and Wednesday. I'll be co-presenting the seminar with Walter, but my schedule is otherwise open at this point (as far as I know). One of the reasons for my visit is to start planning for the TAES/Ceres lab. Please let me know what times will work best for you for dinner, tours and a long planning session. We are currently scheduled to fly back on Thursday morning.

See you soon.

Bonnie

Bonnie R. Hames, Ph.D.  
Sr. Manager, Chemistry  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320  
phone: 1-805-376-6504 x1144  
email: [bhames@ceres-inc.com](mailto:bhames@ceres-inc.com)  
fax: 1-805-498-6215

---

**From:** Bill Rooney [mailto:[wlr@tamu.edu](mailto:wlr@tamu.edu)]  
**Sent:** Friday, October 05, 2007 5:54 AM  
**To:** Bonnie Hames  
**Cc:** Spencer Swayze; Peter Mascia; 'John Mullet'  
**Subject:** composition

Bonnie:

Peter (and Spencer) indicated that you would be in College Station next Wednesday for a seminar and other activities. If possible, I would like to have a little of your time to discuss compositional analysis and its logistics. We are trying to get set up and we would like to make activities between TAES/CERES as complementary as possible. As we are just starting, we need your expertise now to help us do that.

I'll be at the seminar on Wednesday, but I'm open the rest of Wednesday and Thursday from 10:30 – 5:00pm.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics

Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Peter Mascia](#)  
**To:** [Bill Rooney](#); [Spencer Swayze](#); [Walter Nelson](#); [Deborah Schaub](#)  
**Subject:** RE: consulting  
**Date:** Friday, December 21, 2007 3:57:15 PM

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I think we will need to record it in 2007 anyway, but I guess there would be no problem with you recording it in 2008 since you will not get a check until 2008. We can't really give you tax advice so you may want to check with a pro.

No. This is not high maintenance, this is a good question.

Deb, comments

Pete

Peter Mascia, Ph.D.  
Vice President of Product Development  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
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---

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Friday, December 21, 2007 1:38 PM  
**To:** Peter Mascia; Spencer Swayze; Walter Nelson  
**Subject:** RE: consulting

Hey Pete, Spencer, and Walter

Another question – you're getting them all because I'm cleaning off the desk today.

The agreement indicates that I'm to send invoices within 30 days of a completed agreement (I'm late on that as well).

Is there a specific person to whom I should send the invoice?

Since we are late in December, I would prefer to send an invoice in early January so that income is reported in the 2008 tax year rather than in the 2007 tax year. Is that acceptable to you or do you need to record it in 2007?

I'm starting to feel a little high maintenance, so just let me know and I'll respond accordingly. Then no more questions...

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Peter Mascia [mailto:pmascia@ceres-inc.com]  
**Sent:** Friday, December 21, 2007 1:00 PM  
**To:** Bill Rooney; Spencer Swayze  
**Cc:** Walter Nelson  
**Subject:** RE: consulting

Bill,

We enjoyed the meeting as well.

We don't mix consulting with our meetings, but soon we will want to get together for a consulting meeting early next year. It would be good to keep Walter in the loop. He will be responsible for setting up the meetings. we have a number of issues we want to discuss and will put them together so you can review them in advance.

Happy Holidays. All the best for the new year.

Talk to you soon.

Pete

Peter Mascia, Ph.D.  
Vice President of Product Development  
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---

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Friday, December 21, 2007 10:27 AM  
**To:** Spencer Swayze; Peter Mascia  
**Subject:** consulting

Spencer and Pete:

First of all, let me thank you (and all the others) for an excellent meeting. I'm not a huge fan of meetings, but I realize they are essential for management. I thought this meeting was exceptional and I was very pleased with the dialogue and interaction. I came away with a clearer idea of what is expected and the interaction that will be used to make it happen. If you have time, please convey that message to all in the Ceres group.

One item that I didn't discuss with either of you is consulting. I am working on the assumption that when you need consulting services from me that either of you (or the others that have been identified) will contact me. When contacted, it would also be helpful to me to clearly delineate (whenever possible) those tasks that are consulting as opposed to those that are considered part of our Research Agreement. Finally, if I have questions related to consulting, who is the appropriate person at Ceres to have in the loop? I assume it is either or both of you, but things do change (ie, should I work or copy Walter Nelson on this as well?).

Happy Holidays!

Regards,

Bill

Dr. William L. Rooney  
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Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

**From:** [Peter Mascia](#)  
**To:** [Bill Rooney](#); [Spencer Swayze](#)  
**Cc:** [Walter Nelson](#)  
**Subject:** RE: consulting  
**Date:** Friday, December 21, 2007 1:00:27 PM

---

Bill,

We enjoyed the meeting as well.

We don't mix consulting with our meetings, but soon we will want to get together for a consulting meeting early next year. It would be good to keep Walter in the loop. He will be responsible for setting up the meetings. We have a number of issues we want to discuss and will put them together so you can review them in advance.

Happy Holidays. All the best for the new year.

Talk to you soon.

Pete

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Vice President of Product Development  
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**To:** Spencer Swayze; Peter Mascia  
**Subject:** consulting

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Agreement. Finally, if I have questions related to consulting, who is the appropriate person at Ceres to have in the loop? I assume it is either or both of you, but things do change (ie, should I work or copy Walter Nelson on this as well?).

Happy Holidays!

Regards,

Bill

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Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Consulting Agreement  
**Date:** Wednesday, October 17, 2007 10:21:03 PM

---

Bill,

Thanks for the message. Maybe we can speak tomorrow?

Thanks!

-----Original Message-----

From: "Bill Rooney" <wlr@tamu.edu>  
To: "'Spencer Swayze'" <sseyze@ceres-inc.com>  
Sent: 10/17/07 5:16 PM  
Subject: RE: Consulting Agreement

Spencer:

I got it, have it printed out and I'll read it tonight (light reading before bed). I will try to get comments back to you tomorrow. I'm ready to wrap this up.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)



-----Original Message-----

From: Spencer Swayze [<mailto:sswayze@ceres-inc.com>]

Sent: Wednesday, October 17, 2007 3:07 PM

To: Bill Rooney

Cc: Peter Mascia; Wilfriede van Assche; Remy Jacobs

Subject: Consulting Agreement

Bill,

I hope this message finds you well. I wanted to pass along the updated consulting agreement based on our last discussion. Please review it and let me know if you have any questions. When you are comfortable, we will proceed with a clean document for signature. I look forward to speaking with you again soon.

Best regards,

Spencer P. Swayze

Manager of Business Development

Ceres, Inc.

<<mailto:sswayze@ceres-inc.com>> sswayze@ceres-inc.com

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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Cc:** [Peter Mascia](#)  
**Subject:** RE: Consulting Agreement  
**Date:** Wednesday, September 26, 2007 10:12:54 AM

---

Bill,

Thanks for the message and say hello to Tulsa for me. Pete and I will plan to call your cell phone number. We too are looking forward to getting the ball rolling. On a separate note, we will probably want to set up a teleconference between you and Bonnie Hames very soon. I will keep you posted.

Thanks!

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
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-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Wednesday, September 26, 2007 6:08 AM  
**To:** Spencer Swayze  
**Subject:** RE: Consulting Agreement

Spencer:

I'll be in Tulsa for SunGrant South Central Feedstock Workshop, but based on the meeting schedule, I can visit with you and Pete at 5:45 Central Time (3:45 pm Pacific). If you want to call me, then use my cell phone number . If you want me to call you, then please send the phone number.

I've had several discussions with Edgar, I think we have established a path forward and I'm excited about this collaboration!

I look forward to our discussion on Monday.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
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979 862-1931 (fax)

-----Original Message-----

**From:** Spencer Swayze [mailto:[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)]

**Sent:** Tuesday, September 25, 2007 5:52 PM

**To:** Bill Rooney

**Subject:** Consulting Agreement

Bill,

Will you be available to discuss the consulting agreement with Pete and I early next week? Perhaps we could schedule a call for Monday, October 1<sup>st</sup> in the afternoon your time? Please let me know. We look forward to discussing this with you.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Cc:** [Peter Mascia](#)  
**Subject:** RE: Consulting Agreement  
**Date:** Wednesday, September 26, 2007 10:12:54 AM

---

Bill,

Thanks for the message and say hello to Tulsa for me. Pete and I will plan to call your cell phone number. We too are looking forward to getting the ball rolling. On a separate note, we will probably want to set up a teleconference between you and Bonnie Hames very soon. I will keep you posted.

Thanks!

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Wednesday, September 26, 2007 6:08 AM  
**To:** Spencer Swayze  
**Subject:** RE: Consulting Agreement

Spencer:

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Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Spencer Swayze [mailto:[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)]

**Sent:** Tuesday, September 25, 2007 5:52 PM

**To:** Bill Rooney

**Subject:** Consulting Agreement

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Best regards,

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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#); [Peter Mascia](#)  
**Subject:** RE: consulting agreement  
**Date:** Thursday, September 13, 2007 6:22:41 PM

---

Bill,

Can you let me know when you will be available to discuss your comments? I hope all is well for you in Columbia. I look forward to hearing about a successful trip.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
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Office: (805) 376-6508  
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-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Friday, August 31, 2007 4:14 PM  
**To:** Peter Mascia; Spencer Swayze  
**Subject:** consulting agreement

Spencer and Pete:

I've read the document, gotten response from Pete on some of the expectations based on the questions that I asked previously. Most of the document is acceptable to me, but there are several points on which I wish to negotiate. They are listed below and I hope that we can talk through some each of these and come to an acceptable compromise.

I'll be interested in hearing your comments. I'll be happy to discuss this to a mutually agreeable end point.

Regards,

Bill

Specific points of the agreement for Comment:

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Consulting Agreement  
**Date:** Thursday, October 18, 2007 10:36:51 AM

---

Bill,

Sounds great. I will call you this afternoon. I look forward to speaking with you soon!

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

From: Bill Rooney [<mailto:wlr@tamu.edu>]  
Sent: Thursday, October 18, 2007 4:26 AM  
To: Spencer Swayze  
Subject: RE: Consulting Agreement

Spencer:

I'll be in my office most of Thursday afternoon. If it is just you to call, then call at your convenience. I'll read through the document by that time.

We can talk about what's going on at KSU - I have a good feel since I went and looked at the program this summer - and what we are doing with them.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
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979 862-1931 (fax)

-----Original Message-----

From: Spencer Swayze [<mailto:sswayze@ceres-inc.com>]  
Sent: Wednesday, October 17, 2007 10:21 PM  
To: Bill Rooney  
Subject: RE: Consulting Agreement

Bill,

Thanks for the message. Maybe we can speak tomorrow? Also, I heard something about some high biomass sorghum being grown through Kansas State. Do you know anything about this? I saw Ron Madl at a conference and he mentioned something about you doing some research with KSU. Are you by any chance trialing hybrids there?

Thanks!

-----Original Message-----

From: "Bill Rooney" <wlr@tamu.edu>  
To: "Spencer Swayze" <sswayze@ceres-inc.com>  
Sent: 10/17/07 5:16 PM  
Subject: RE: Consulting Agreement

Spencer:

I got it, have it printed out and I'll read it tonight (light reading before bed). I will try to get comments back to you tomorrow. I'm ready to wrap this up.

Regards,

Bill

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From: Spencer Swayze [<mailto:sswayze@ceres-inc.com>]  
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Cc: Peter Mascia; Wilfriede van Assche; Remy Jacobs  
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Best regards,

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\*\*\*\*\*

**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: consulting  
**Date:** Friday, December 21, 2007 4:55:51 PM

---

Bill,

Thank you for the note and for the excellent meetings. I enjoyed seeing the progress and am excited about the collaborative progress that is being made. I will look forward to being in touch in the New Year. Have a Happy Holiday!

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
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-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Friday, December 21, 2007 10:27 AM  
**To:** Spencer Swayze; Peter Mascia  
**Subject:** consulting

Spencer and Pete:

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Happy Holidays!

Regards,

Bill

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Texas A&M University  
2474 TAMU

College Station, Texas 77843-2474  
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979 862-1931 (fax)

**From:** [Spencer Swayze](#)  
**To:** [wlr@neo.tamu.edu](mailto:wlr@neo.tamu.edu)  
**Subject:** RE: COS  
**Date:** Saturday, November 10, 2007 10:38:03 AM

---

Thanks Bill! I know how busy you are, so please take your time.

Best regards,

Spencer

-----Original Message-----

From: "wlr@neo.tamu.edu" <wlr@neo.tamu.edu>  
To: "Spencer Swayze" <sswayze@ceres-inc.com>  
Sent: 11/9/07 8:37 PM  
Subject: Re: COS

Hi Spencer,

All is well here, too busy, but that means things are happening. I have the agreement, but to be honest, I've been traveling so much that I have not even read it yet. I plan to do so this weekend; I don't expect any problem and I should have it in the mail back to you by Monday.

regards,

bill

> Hi Bill,  
>  
> I hope this message finds you well. I just wanted to follow-up with you  
> regarding the consulting agreement. Please let me know if you received it  
> and if you have any questions. I look forward to speaking with you again  
> soon.  
>  
> Best regards,  
>  
> Spencer Swayze  
> \*\*\*\*\*  
>  
> This email message is for the sole use of the intended recipient(s) and  
> may contain confidential and privileged information. Any unauthorized  
> review, use, disclosure or distribution is prohibited. If you are not the  
> intended recipient, please contact the sender by reply email and destroy  
> all copies of the original message. Ceres, Inc. declines any liability  
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>  
> \*\*\*\*\*  
>  
>

\*\*\*\*\*

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\*\*\*\*\*



**From:** [Steven Bobzin](#)  
**To:** [Patt Junek](#); [John E Mullet](#)  
**Cc:** [Tanya Kruse](#); [Bill L Rooney](#)  
**Subject:** RE: DOE proposal budget, etc.  
**Date:** Thursday, November 08, 2007 4:00:40 PM

---

Thanks.

Sincerely,

Steve

Steven C. Bobzin, Ph.D.  
Director  
Technology Planning, Protection, and Acquisition  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320  
Phone: 805-376-6515 FAX: 805-498-1002  
[sbobzin@ceres-inc.com](mailto:sbobzin@ceres-inc.com)  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

From: Patt Junek [<mailto:p-junek@tamu.edu>]  
Sent: Thursday, November 08, 2007 12:42 PM  
To: John E Mullet  
Cc: Steven Bobzin; Tanya Kruse; Bill L Rooney  
Subject: Re: DOE proposal budget, etc.

Dr. Mullet:

The draft budget information should be provided to my office.

Share the details when you can so we can get started.

Thanks,

- Patt  
(979-845-8668)

>>> John Mullet <jmullet@tamu.edu> 11/8/2007 7:55 AM >>>  
Hi Patt,

Bill Rooney and I are participants on a DOE bioenergy proposal that involves Ceres. Ceres is taking the lead on the submission and they have asked who should be the contracts contact at TAES for this project. Bill and I need to submit budgets associated with the project by Friday. The proposal is due next week - so I apologize in advance for the late notice.

Thanks,

John Mullet

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Edgar Haro](#)  
**To:** [Peter Mascia](#); [wlr@tamu.edu](mailto:wlr@tamu.edu)  
**Cc:** [Denichiro Otsuga](#)  
**Subject:** RE: Entry lists  
**Date:** Wednesday, October 24, 2007 9:28:19 PM

---

Pete,  
I grabbed the copies I have from last Friday from Bill and this is what I have.  
I can't match your numbers with mine.

I will scan these and send them over to you.

Edgar

---

**From:** Peter Mascia  
**Sent:** Wed 10/24/2007 6:23 PM  
**To:** Edgar Haro; Bill Rooney [[wlr@tamu.edu](mailto:wlr@tamu.edu)]  
**Cc:** Denichiro Otsuga  
**Subject:** RE: Entry lists

Yes. It is in the agreements.

Peter Mascia, Ph.D.  
Vice President of Product Development  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
Tel: (805) 376-6511  
Fax: (805) 376-6549  
[www.ceresbiotechnology.com](http://www.ceresbiotechnology.com)

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**From:** Edgar Haro  
**Sent:** Wednesday, October 24, 2007 5:34 PM  
**To:** Peter Mascia; Bill Rooney [wlr@tamu.edu]  
**Cc:** Denichiro Otsuga  
**Subject:** RE: Entry lists

Pete,

Do you ahve any of that info?

Thanks,  
Edgar

---

**From:** Peter Mascia  
**Sent:** Wed 10/24/2007 4:42 PM  
**To:** Edgar Haro; Bill Rooney [wlr@tamu.edu]  
**Cc:** Denichiro Otsuga  
**Subject:** RE: Entry lists

Edgar,

We have received the the MTAs from Peter Schuerman and are reviewing them.

There are 4 groups of lines:

Pete

Peter Mascia, Ph.D.  
Vice President of Product Development  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
Tel: (805) 376-6511  
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---

**From:** Edgar Haro  
**Sent:** Wednesday, October 24, 2007 3:58 PM  
**To:** Bill Rooney [wlr@tamu.edu]  
**Cc:** Peter Mascia  
**Subject:** Entry lists

Hi Bill,

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**From:** [Peter Mascia](#)  
**To:** [Edgar Haro](#); [wlr@tamu.edu](mailto:wlr@tamu.edu)  
**Cc:** [Denichiro Otsuga](#)  
**Subject:** RE: Entry lists  
**Date:** Wednesday, October 24, 2007 8:23:20 PM

---

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What was pending were the insights as to using the materials in breeding for new materials and the legalities due to percent pedigrees in final new inbred lines.  
Do you have any of that info?

Thanks,  
Edgar

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[Edgar](#),

Pete

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**To:** [Peter Mascia](#); [wlr@tamu.edu](mailto:wlr@tamu.edu)  
**Cc:** [Denichiro Otsuga](#)  
**Subject:** RE: Entry lists  
**Date:** Wednesday, October 24, 2007 7:34:33 PM

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**Date:** Wednesday, October 24, 2007 6:42:40 PM

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**From:** [Edgar Haro](#)  
**To:** [Edgar Haro](#); [Peter Mascia](#); [wlr@tamu.edu](mailto:wlr@tamu.edu)  
**Cc:** [Denichiro Otsuga](#)  
**Subject:** RE: Entry lists  
**Date:** Thursday, October 25, 2007 9:10:44 AM  
**Attachments:** [Sorghum and Switchgrass phytosanitary certificates.pdf](#)

---

Entry lists of one fee only and one fee and MTA

---

**From:** Edgar Haro  
**Sent:** Wed 10/24/2007 7:28 PM  
**To:** Peter Mascia; Bill Rooney [[wlr@tamu.edu](mailto:wlr@tamu.edu)]  
**Cc:** Denichiro Otsuga  
**Subject:** RE: Entry lists

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[Yes. It is in the agreements.](#)

Peter Mascia, Ph.D.  
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Pete

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\*\*\*\*\*

UNITED STATES DEPARTMENT OF AGRICULTURE  
ANIMAL AND PLANT HEALTH INSPECTION SERVICE  
PLANT PROTECTION AND QUARANTINE

## PHYTOSANITARY CERTIFICATE

FOR OFFICIAL USE ONLY

PLACE OF ISSUE

HOUSTON, TEXAS



## CERTIFICATION

This is to certify that the plants, plant product or other regulated articles described herein have been inspected and/or tested according to appropriate official procedures and are considered to be free from the quarantine pests, specified by the importing contracting party and to conform with the current phytosanitary requirements of the importing contracting party including those for regulated non-quarantine pests.

## DISINFESTATION AND/OR DISINFECTION TREATMENT

1	2
3	4
5	6

## DESCRIPTION OF THE CONSIGNMENT

7. NAME AND ADDRESS OF THE EXPORTER		8. DECLARED NAME AND ADDRESS OF THE CONSIGNEE	
9. NAME OF PRODUCE AND QUANTITY DECLARED		10. BOTANICAL NAME OF PLANTS	
11. NUMBER AND DESCRIPTION OF PACKAGES		12. DISTINGUISHING MARKS	
13. PLACE OF ORIGIN		14. DECLARED MEANS OF CONVEYANCE	
		15. DECLARED POINT OF ENTRY UNKNOWN	

**WARNING:** Any alteration, forgery, or unauthorized use of this phytosanitary certificate is subject to civil penalties of up to \$250,000 (7 U.S.C. Section 7734(b)) or punishable by a fine of not more than \$10,000, or imprisonment of not more than 5 years, or both (18 U.S.C. Section 1001).

16. DATE ISSUED OCT 18 2007			17. NAME OF AUTHORIZED OFFICER (Type or Print) STEPHANIE WHEELER			18. SIGNATURE OF AUTHORIZED OFFICER [Signature]					
--------------------------------	--	--	---	--	--	--	--	--	--	--	--

No liability shall attach to the United States Department of Agriculture or to any officer or representative of the Department with respect to this certificate.

UNITED STATES DEPARTMENT OF AGRICULTURE  
ANIMAL AND PLANT HEALTH INSPECTION SERVICE  
PLANT PROTECTION AND QUARANTINE

FOR OFFICIAL USE ONLY

**PHYTOSANITARY CERTIFICATE**

TO: THE PLANT PROTECTION ORGANIZATION(S) OF

PLACE OF ISSUE

NO

DATE INSPECTED

**CERTIFICATION**

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**DISINFESTATION AND/OR DISINFECTION TREATMENT**



1. DATE	2. TREATMENT
3. CHEMICAL (active ingredient)	4. DURATION AND TEMPERATURE
5. CONCENTRATION	6. ADDITIONAL INFORMATION

**DESCRIPTION OF THE CONSIGNMENT**

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**ADDITIONAL DECLARATION**

		
16. DATE ISSUED SEPTEMBER 24, 2007	17. NAME OF AUTHORIZED OFFICER (Type or Print) JOE MINSHIEW	18. SIGNATURE OF AUTHORIZED OFFICER 

No liability shall attach to the United States Department of Agriculture or to any officer or representative of the Department with respect to this certificate.



**From:** [Edgar Haro](#)  
**To:** [Bill Rooney](#)  
**Cc:** [Denichiro Otsuga](#); [Peter Mascia](#)  
**Subject:** RE: Entry lists  
**Date:** Thursday, October 25, 2007 6:07:26 PM

---

Bill,

We teleconferenced today Pete, Denni and I.

Thanks for your offer.  
Edgar

---

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Thu 10/25/2007 2:27 PM  
**To:** Edgar Haro  
**Cc:** Denichiro Otsuga; Peter Mascia  
**Subject:** RE: Entry lists

Edgar:

I'm sure you've cleared this up by now, but I'll respond anyway.

If the totals don't match up, then I would recommend that you visit with Peter Schuerman as he prepared the final document. If he is unclear on the prices put in the original documents, then I can address those.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Edgar Haro [mailto:eharo@ceres-inc.com]  
**Sent:** Thursday, October 25, 2007 9:09 AM  
**To:** Edgar Haro; Peter Mascia; wlr@tamu.edu  
**Cc:** Denichiro Otsuga  
**Subject:** RE: Entry lists

Entry lists of one fee only and one fee and MTA

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**To:** Bill Rooney [wlr@tamu.edu]  
**Cc:** Peter Mascia  
**Subject:** Entry lists

Hi Bill,

We have shipped the seed today, finally.  
Would it be possible to have the actual entry list of seed received so that I may work out the planting nursery arrangements.  
Please include the pedigrees if we may get them by this time. Don't know what is the status of the MTA with Peter Schuerman.

Thanks,  
Edgar

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Steven Thomas](#)  
**To:** [Avant, Bob](#)  
**Cc:** [wlr@tamu.edu](mailto:wlr@tamu.edu); [Renee Frisk](#)  
**Subject:** RE: Great Plains Sorghum Conference  
**Date:** Monday, June 11, 2007 8:03:58 PM

---

-----Original Message-----

From: Avant, Bob [<mailto:bavant@tamu.edu>]  
Sent: Monday, June 11, 2007 5:54 PM  
To: Steven Thomas  
Cc: [wlr@tamu.edu](mailto:wlr@tamu.edu); Peter Mascia; Spencer Swayze  
Subject: Re: Great Plains Sorghum Conference

Thanks Steve. Bill will provide you with the information and logistics.  
What's the contact info of your assistant?  
Bob Avant

----- Original Message -----

From: Steven Thomas <[sthomas@ceres-inc.com](mailto:sthomas@ceres-inc.com)>  
To: Avant, Bob  
Cc: Bill Rooney <[wlr@tamu.edu](mailto:wlr@tamu.edu)>; Peter Mascia <[pmascia@ceres-inc.com](mailto:pmascia@ceres-inc.com)>;  
Spencer Swayze <[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)>  
Sent: Mon Jun 11 19:45:57 2007  
Subject: RE: Great Plains Sorghum Conference

Bob and Bill,

I would be happy to do this. Please provide more information when it becomes available. As I will be traveling quite a bit between now and then, please copy my assistant on all correspondence and she will make sure I know what's going on.

Best regards, Steve

\*\*\*\*\*

Steven R. Thomas, Ph.D.

Director of Bioproducts

Ceres, Inc.

1535 Rancho Conejo Blvd.

Thousand Oaks, CA 91320

ph: (805) 376-6514

cell: (805) 807-6412

email: sthomas@ceres-inc.com

web: <http://www.ceres.net>

\*\*\*\*\*

-----Original Message-----

From: Avant, Bob [<mailto:bavant@tamu.edu>]

Sent: Monday, June 11, 2007 2:37 PM

To: Steven Thomas

Cc: Bill Rooney

Subject: Great Plains Sorghum Conference

Steven,

It was good to meet you in Weslaco and I look forward to working with Ceres. Bill Rooney asked me if I could recommend someone with a broad perspective on the cellulosic ethanol picture as it relates to feedstocks. Would you be available to give a presentation in College Station July 19-20. It would also be a great opportunity to learn more about Bill's sorghum program. I have attached a draft program that holds open the 10:45-11:15 slot on July 19.

Please let me know if you are available.

Bob Avant

512/422-6171 (Cell)

512/365-6591 (Home)

[bavant@tamu.edu](mailto:bavant@tamu.edu)

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Steven Thomas](#)  
**To:** [Avant, Bob](#)  
**Cc:** [Bill Rooney](#); [Peter Mascia](#); [Spencer Swayze](#)  
**Subject:** RE: Great Plains Sorghum Conference  
**Date:** Monday, June 11, 2007 7:45:52 PM

---

Bob and Bill,

I would be happy to do this. Please provide more information when it becomes available. As I will be traveling quite a bit between now and then, please copy my assistant on all correspondence and she will make sure I know what's going on.

Best regards, Steve

\*\*\*\*\*

Steven R. Thomas, Ph.D.  
Director of Bioproducts  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320

ph: (805) 376-6514  
cell: (805) 807-6412  
email: [sthomas@ceres-inc.com](mailto:sthomas@ceres-inc.com)  
web: <http://www.ceres.net>

\*\*\*\*\*

-----Original Message-----

**From:** Avant, Bob [<mailto:bavant@tamu.edu>]  
**Sent:** Monday, June 11, 2007 2:37 PM  
**To:** Steven Thomas  
**Cc:** Bill Rooney  
**Subject:** Great Plains Sorghum Conference

Steven,

It was good to meet you in Weslaco and I look forward to working with Ceres. Bill Rooney asked me if I could recommend someone with a broad perspective on the cellulosic ethanol picture as it relates to feedstocks. Would you be available to give a presentation in College Station July 19-20. It would also be a great opportunity to learn more about Bill's sorghum program. I have attached a draft program that holds open the 10:45-11:15 slot on July 19.

Please let me know if you are available.

Bob Avant  
512/422-6171 (Cell)  
512/365-6591 (Home)  
[bavant@tamu.edu](mailto:bavant@tamu.edu)

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\*\*\*\*\*

**From:** [Steven Thomas](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Great Plains Sorghum Conference  
**Date:** Monday, June 18, 2007 3:30:10 PM

---

Bill,

Are you available for a phone call sometime this week to talk a little about your expectations for this presentation? I'd like to get clear what issues/topics you would specifically like me to address. My schedule is pretty open this week, so suggest a couple of times and we'll make something work.

Thanks, Steve

\*\*\*\*\*

Steven R. Thomas, Ph.D.  
Director of Bioproducts  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320

ph: (805) 376-6514  
cell: (805) 807-6412  
email: [sthomas@ceres-inc.com](mailto:sthomas@ceres-inc.com)  
web: <http://www.ceres.net>

\*\*\*\*\*

-----Original Message-----

From: Bill Rooney [<mailto:wlr@tamu.edu>]  
Sent: Friday, June 15, 2007 7:27 PM  
To: Steven Thomas  
Cc: Renee Frisk; 'Avant, Bob'  
Subject: RE: Great Plains Sorghum Conference

Steve:

Thanks for agreeing to make a presentation. I've got a placeholder for a presentation from industry on late Thursday morning. It has a generic title at this point in time, but you can tell me what you want for a title and I'll change it in subsequent information.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

From: Steven Thomas [<mailto:sthomas@ceres-inc.com>]  
Sent: Monday, June 11, 2007 8:04 PM  
To: Avant, Bob  
Cc: wlr@tamu.edu; Renee Frisk  
Subject: RE: Great Plains Sorghum Conference

-----Original Message-----

From: Avant, Bob [<mailto:bavant@tamu.edu>]  
Sent: Monday, June 11, 2007 5:54 PM  
To: Steven Thomas  
Cc: wlr@tamu.edu; Peter Mascia; Spencer Swayze  
Subject: Re: Great Plains Sorghum Conference

Thanks Steve. Bill will provide you with the information and logistics.  
What's the contact info of your assistant?  
Bob Avant

----- Original Message -----

From: Steven Thomas <[sthomas@ceres-inc.com](mailto:sthomas@ceres-inc.com)>  
To: Avant, Bob  
Cc: Bill Rooney <[wlr@tamu.edu](mailto:wlr@tamu.edu)>; Peter Mascia <[pmascia@ceres-inc.com](mailto:pmascia@ceres-inc.com)>;  
Spencer Swayze <[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)>  
Sent: Mon Jun 11 19:45:57 2007  
Subject: RE: Great Plains Sorghum Conference

Bob and Bill,

I would be happy to do this. Please provide more information when it becomes available. As I will be traveling quite a bit between now and then, please copy my assistant on all correspondence and she will make sure I know what's going on.

Best regards, Steve

\*\*\*\*\*

Steven R. Thomas, Ph.D.

Director of Bioproducts

Ceres, Inc.

1535 Rancho Conejo Blvd.

Thousand Oaks, CA 91320

ph: (805) 376-6514

cell: (805) 807-6412

email: sthomas@ceres-inc.com

web: <http://www.ceres.net>

\*\*\*\*\*

-----Original Message-----

From: Avant, Bob [<mailto:bavant@tamu.edu>]

Sent: Monday, June 11, 2007 2:37 PM

To: Steven Thomas

Cc: Bill Rooney

Subject: Great Plains Sorghum Conference

Steven,

It was good to meet you in Weslaco and I look forward to working with Ceres. Bill Rooney asked me if I could recommend someone with a broad perspective on the cellulosic ethanol picture as it relates to feedstocks. Would you be available to give a presentation in College Station July 19-20. It would also be a great opportunity to learn more about Bill's sorghum program. I have attached a draft program that holds open the 10:45-11:15 slot on July 19.

Please let me know if you are available.

Bob Avant

512/422-6171 (Cell)

512/365-6591 (Home)

bavant@tamu.edu

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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#); [Peter Mascia](#)  
**Subject:** RE: I hear you are coming to town....  
**Date:** Monday, August 27, 2007 6:07:34 PM

---

Bill,

Thanks for the message. We are very excited about the visit to College Station. Ceres is very interested in having you as a consultant. Do you still have the agreement that Pete sent you previously? If so, do you have any questions regarding the agreement? Please feel free to give me a call to discuss the next steps to the consulting agreement. We look forward to working with you.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bill Rooney [mailto:[wlr@tamu.edu](mailto:wlr@tamu.edu)]  
**Sent:** Monday, August 27, 2007 3:54 PM  
**To:** Peter Mascia; Spencer Swayze  
**Subject:** I hear you are coming to town....

Peter and Spencer:

It appears that we are finally ready to close on this deal, and I, personally, could not be more pleased.

Thanks for any information – I know you're busy on Wednesday, but I wanted to put the issue back on the table.

We'll see you on Wednesday.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: I hear you are coming to town...  
**Date:** Monday, August 27, 2007 6:13:22 PM

---

Bill,

Also, we are thrilled for the signing on Wednesday. Please let me know if there is a time that I can call you tomorrow. I have a long layover and would love to catch up.

Thanks!

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bill Rooney [mailto:[wlr@tamu.edu](mailto:wlr@tamu.edu)]  
**Sent:** Monday, August 27, 2007 3:54 PM  
**To:** Peter Mascia; Spencer Swayze  
**Subject:** I hear you are coming to town....

Peter and Spencer:

It appears that we are finally ready to close on this deal, and I, personally, could not be more pleased.

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We'll see you on Wednesday.

Regards,

Bill

Dr. William L. Rooney



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\*\*\*\*\*

**From:** [Peter Mascia](#)  
**To:** [Schuerman, Peter L.](#); [Bill Rooney](#)  
**Cc:** [Walter Nelson](#); [Edgar Haro](#); [Spencer Swayze](#); [Hurley, Janie C.](#)  
**Subject:** RE: Licensing sorghum lines  
**Date:** Wednesday, October 17, 2007 2:54:30 PM

---

Standing by...

Look forward to talking to you soon.

Pete

Peter Mascia, Ph.D.  
Vice President of Product Development  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
Tel: (805) 376-6511  
Fax: (805) 376-6549  
[www.ceresbiotechnology.com](http://www.ceresbiotechnology.com)

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---

**From:** Schuerman, Peter L. [mailto:PSchuerman@tamu.edu]  
**Sent:** Wednesday, October 17, 2007 12:50 PM  
**To:** Peter Mascia; Bill Rooney  
**Cc:** Walter Nelson; Edgar Haro; Spencer Swayze; Hurley, Janie C.  
**Subject:** RE: Licensing sorghum lines

Pete,

Thanks for this; I need to get authorization from TAES as this line is not currently under OTC management. Please stand by...

-Peter

**Peter L. Schuerman, Ph.D.** Sr. Licensing Manager  
Texas A&M University System <http://otc.tamu.edu>  
Office of Technology Commercialization 979.845.0907

---

**From:** Peter Mascia [mailto:pmascia@ceres-inc.com]  
**Sent:** Wednesday, October 17, 2007 1:37 PM  
**To:** Schuerman, Peter L.; Bill Rooney  
**Cc:** Walter Nelson; Edgar Haro; Spencer Swayze  
**Subject:** Licensing sorghum lines

Hi Peter,

Do you have any availability this week for a conference call to discuss this?

Pete

Peter Mascia, Ph.D.  
Vice President of Product Development  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
Tel: (805) 376-6511  
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**From:** [Peter Mascia](#)  
**To:** [Schuerman, Peter L.](#)  
**Cc:** [Hurley, Janie C.](#); [Bill Rooney](#)  
**Subject:** RE: Licensing sorghum lines  
**Date:** Wednesday, October 17, 2007 5:42:12 PM

---

Hi Peter. We are thinking about exclusive.

Regards, Pete

Peter Mascia, Ph.D.  
Vice President of Product Development  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
Tel: (805) 376-6511  
Fax: (805) 376-6549  
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---

**From:** Schuerman, Peter L. [mailto:PSchuerman@tamu.edu]  
**Sent:** Wednesday, October 17, 2007 3:38 PM  
**To:** Peter Mascia  
**Cc:** Hurley, Janie C.; Bill Rooney  
**Subject:** RE: Licensing sorghum lines

Pete, a few follow-up questions.

Are you requesting an exclusive or non-exclusive license?

**Peter L. Schuerman, Ph.D.** Sr. Licensing Manager  
Texas A&M University System <http://otc.tamu.edu>  
Office of Technology Commercialization 979.845.0907

---

**From:** Peter Mascia [mailto:pmascia@ceres-inc.com]  
**Sent:** Wednesday, October 17, 2007 2:56 PM  
**To:** Schuerman, Peter L.; Bill Rooney  
**Cc:** Walter Nelson; Edgar Haro; Spencer Swayze; Hurley, Janie C.  
**Subject:** RE: Licensing sorghum lines

Standing by...

Look forward to talking to you soon.

Pete

Peter Mascia, Ph.D.  
Vice President of Product Development  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
Tel: (805) 376-6511  
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**From:** Schuerman, Peter L. [mailto:PSchuerman@tamu.edu]  
**Sent:** Wednesday, October 17, 2007 12:50 PM  
**To:** Peter Mascia; Bill Rooney  
**Cc:** Walter Nelson; Edgar Haro; Spencer Swayze; Hurley, Janie C.  
**Subject:** RE: Licensing sorghum lines

Pete,

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-Peter

**Peter L. Schuerman, Ph.D.** Sr. Licensing Manager  
Texas A&M University System <http://otc.tamu.edu>  
Office of Technology Commercialization 979.845.0907

---

**From:** Peter Mascia [mailto:pmascia@ceres-inc.com]  
**Sent:** Wednesday, October 17, 2007 1:37 PM  
**To:** Schuerman, Peter L.; Bill Rooney  
**Cc:** Walter Nelson; Edgar Haro; Spencer Swayze  
**Subject:** Licensing sorghum lines

Hi Peter,

Do you have any availability this week for a conference call to discuss this?

Pete

Peter Mascia, Ph.D.  
Vice President of Product Development  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
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**From:** [Edgar Haro](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Lunch  
**Date:** Thursday, September 06, 2007 5:54:37 AM

---

Bill – do you have 30 min in the afternoon either today or almost anytime tomorrow to follow up with the TAES-Ceres project.

Thanks,  
Edgar

-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Thursday, August 30, 2007 3:18 PM  
**To:** Edgar Haro  
**Subject:** RE: Lunch

Edgar:

It's on my calendar. I'll see you at 11 am on Monday.  
Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Edgar Haro [mailto:eharo@ceres-inc.com]  
**Sent:** Thursday, August 30, 2007 3:16 PM  
**To:** wlr@tamu.edu  
**Subject:** Lunch

Bill - Monday is fine with me.

I may meet you at your office 11am talk a bit on your breeding program accesions, then lunch.

I am very flexible please feel free to make any other suggestions if tied up.

Thanks,  
Edgar

\*\*\*\*\*

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**From:** [Walter Nelson](#)  
**To:** [Schuerman, Peter L.](#); [Spencer Swayze](#); [John Mullet](#); [Bill Rooney](#)  
**Cc:** [Bill McCutchen](#); [Bob Avant](#); [Edgar Haro](#)  
**Subject:** RE: Management Committee Meeting  
**Date:** Thursday, December 13, 2007 5:51:43 PM

---

Thank you for the welcome Peter. It's great to be part of the team. I was really impressed with the people I met and the program I saw when I visited back in October and am looking forward to a great collaboration.

Walter

-----Original Message-----

From: Schuerman, Peter L. [<mailto:PSchuerman@tamu.edu>]  
Sent: Thursday, December 13, 2007 9:00 AM  
To: Spencer Swayze; John Mullet; Bill Rooney  
Cc: Bill McCutchen; Schuerman, Peter L.; Bob Avant; Walter Nelson; Edgar Haro  
Subject: RE: Management Committee Meeting

Walter, from all of us, welcome to the team. We're looking forward to the visit next week.

-----Original Message-----

From: "Spencer Swayze" <[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)>  
To: "John Mullet" <[jmullet@tamu.edu](mailto:jmullet@tamu.edu)>; "Bill Rooney" <[wlr@tamu.edu](mailto:wlr@tamu.edu)>  
Cc: "Bill McCutchen" <[bmccutchen@tamu.edu](mailto:bmccutchen@tamu.edu)>; "Schuerman, Peter L." <[PSchuerman@tamu.edu](mailto:PSchuerman@tamu.edu)>; "Bob Avant" <[bavant@dsmail.tamu.edu](mailto:bavant@dsmail.tamu.edu)>; "Walter Nelson" <[wnelson@ceres-inc.com](mailto:wnelson@ceres-inc.com)>; "Edgar Haro" <[eharo@ceres-inc.com](mailto:eharo@ceres-inc.com)>  
Sent: 12/13/07 10:31 AM  
Subject: Management Committee Meeting

All,

With our first Management Committee coming up next week, I wanted to inform you that Walter Nelson, whom most of you have met via his visit to College Station or through teleconferences, will be joining the Ceres - TAES Management Committee in my place. Walter will be taking on a new role at Ceres as a Product Manager with responsibility for Sorghum. In this role, Walter will be managing sorghum as a product with a scope from the lab all the way through commercialization and we are excited to have him take on this important responsibility. I will remain very much involved in our collaboration and all future business development activities with TAES. We look forward to the meeting with you in Thousand Oaks next week. If there is anything we can do for you in advance of the meeting, please let us know.

Best regards,

Spencer P. Swayze

Manager of Business Development

Ceres, Inc.

sseyze@ceres-inc.com <<mailto:sseyze@ceres-inc.com>>

Office: (805) 376-6508

Mobile: (805) 407-8799

[www.ceres.net](http://www.ceres.net)

**From:** [Bonnie Hames](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: NIR quote and barcodes  
**Date:** Thursday, November 01, 2007 9:56:14 AM

---

Bill,

I won't be in the office either Friday or Monday to take your call. I will be available through email, so please send your questions and I'll respond as soon as I can.

Bonnie

Bonnie R. Hames, Ph.D.  
Sr. Manager, Chemistry  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320  
phone: 1-805-376-6504 x1144  
email: [bhames@ceres-inc.com](mailto:bhames@ceres-inc.com)  
fax: 1-805-498-6215

---

**From:** Bill Rooney [mailto:[wlr@tamu.edu](mailto:wlr@tamu.edu)]  
**Sent:** Thursday, November 01, 2007 5:34 AM  
**To:** Bonnie Hames  
**Subject:** RE: NIR quote and barcodes

Bonnie:

I'm traveling until Friday morning – at that time I plan to sit down and look over the quote. I will have a few questions and I will plan on calling you either Friday or Monday.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Bonnie Hames [mailto:[bhames@ceres-inc.com](mailto:bhames@ceres-inc.com)]  
**Sent:** Tuesday, October 30, 2007 1:24 PM  
**To:** Bill Rooney  
**Cc:** Spencer Swayze  
**Subject:** NIR quote and barcodes

Hi Bill,

Here is the quote for the NIR instrument that we would like you to use for scanning our samples. The instrument comes with one coarse granular sample cell and a set of 10 sample cups. This may be all you need, however the itemized list includes a quote for additional sample cells if you want them.

We have also reserved a set of 1,000 barcodes for TAMU sorghum samples, 2007 harvest, the range we are proposing is 7,200,271 - 7,201,270. Will this work for you? These barcodes would be linked in our system to the codes that you use internally in your labs. Our database should allow us to search for samples and information using either number.

Let me know if you have any further questions.

Thanks,  
Bonnie

Bonnie R. Hames, Ph.D.  
Sr. Manager, Chemistry  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320  
phone: 1-805-376-6504 x1144  
email: [bhames@ceres-inc.com](mailto:bhames@ceres-inc.com)  
fax: 1-805-498-6215

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**From:** [Spencer Swayze](#)  
**To:** [John Mullet](#); [Peter Mascia](#)  
**Cc:** [Bill McCutchen](#); [Brett L. Cornwell](#); [Bill Rooney](#)  
**Subject:** Re: NRI-DOE preproposal  
**Date:** Tuesday, July 03, 2007 4:55:42 PM

---

John,

Thanks for the message. We are discussing this topic internally and will be in touch soon. We look forward to working with you. See you soon.

Best regards,

Spencer Swayze

-----Original Message-----

From: "John Mullet" <jmullet@tamu.edu>  
Subj: NRI-DOE preproposal  
Date: Mon Jul 2, 2007 12:19 pm  
Size: 1K  
To: "Spencer Swayze" <sswayze@ceres-inc.com>, "Peter Mascia" <pmascia@ceres-inc.com>  
cc: "Bill McCutchen" <bmcutchen@tamu.edu>, "Brett L. Cornwell" <Cornwell@tamu.edu>, "Bill Rooney" <wlr@tamu.edu>

Spencer and Pete,

Do you have any suggestions from Ceres?

Thanks,

John

\*\*\*\*\*

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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Cc:** [Bonnie Hames](#)  
**Subject:** RE: October 10th Visit - Bonnie Hames  
**Date:** Monday, October 01, 2007 9:29:31 AM

---

Thanks Bill.

I should also not that Walter Nelson's title is "Product Development Manager" instead of "Produce Development Manager." Sorry about the mistype. I look forward to speaking with you later today.

Thanks!

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Sunday, September 30, 2007 8:07 PM  
**To:** Spencer Swayze  
**Cc:** Bonnie Hames  
**Subject:** RE: October 10th Visit - Bonnie Hames

Spencer (and Bonnie)

I will be in College Station and will have time to visit with you. Just let me know what time and where we should meet.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Spencer Swayze [mailto:sswayze@ceres-inc.com]  
**Sent:** Saturday, September 29, 2007 12:32 AM  
**To:** Bill Rooney  
**Cc:** Bonnie Hames  
**Subject:** October 10th Visit - Bonnie Hames

Bill,

I hope this message finds you well. I wanted to touch base to see if you would be available to meet with Bonnie Hames and Walter Nelson (Produce Development Manager) on October 10<sup>th</sup> to discuss the composition-conversion lab and program. They will be in College Station for a visit to introduce Ceres to a class. If not, we can discuss additional dates for a visit. I have cc'ed Bonnie and Walter on this message so that they can follow-up with you to discuss the details. Bonnie and Walter are very much looking forward to seeing the sorghum in the field.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: October 10th Visit - Bonnie Hames  
**Date:** Monday, October 01, 2007 10:58:41 PM

---

Bill,

Thanks for the message. I am looking forward to the game. After our losses to UGA and Troy, I made the decision that I would be happy if our team played well. I hope it is a good game. Most of all, I am looking forward to witnessing the 12<sup>th</sup> Man for the first time. I have never been to a game in College Station, so it should be an outstanding experience. I will plan to drop by to see you.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Monday, October 01, 2007 7:28 PM  
**To:** Spencer Swayze  
**Subject:** RE: October 10th Visit - Bonnie Hames

Spencer:

We didn't have time to discuss it, but you mentioned the game this weekend. I guess it'll be big, but I'm not sure that anybody in the Big 12 is all that good this year. Anyway, IF you do come back to CS, enjoy the game, I hope the Cowboys play well (I hope the Aggies play better though). Stop by the north concession stand below the first deck on the alumni (west) side and say HI (that's where I'll be, slinging cokes and hot dogs for the county 4-H club).

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Spencer Swayze [mailto:sswayze@ceres-inc.com]  
**Sent:** Monday, October 01, 2007 9:30 AM  
**To:** Bill Rooney  
**Cc:** Bonnie Hames  
**Subject:** RE: October 10th Visit - Bonnie Hames

Thanks Bill.

I should also not that Walter Nelson's title is "Product Development Manager" instead of "Produce Development Manager." Sorry about the mistype. I look forward to speaking with you later today.

Thanks!

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Sunday, September 30, 2007 8:07 PM  
**To:** Spencer Swayze  
**Cc:** Bonnie Hames  
**Subject:** RE: October 10th Visit - Bonnie Hames

Spencer (and Bonnie)

I will be in College Station and will have time to visit with you. Just let me know what time and where we should meet.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Spencer Swayze [mailto:sswayze@ceres-inc.com]  
**Sent:** Saturday, September 29, 2007 12:32 AM  
**To:** Bill Rooney  
**Cc:** Bonnie Hames  
**Subject:** October 10th Visit - Bonnie Hames

Bill,

I hope this message finds you well. I wanted to touch base to see if you would be available to meet with Bonnie Hames and Walter Nelson (Produce Development Manager) on October 10<sup>th</sup> to discuss the composition-conversion lab and program. They will be in College

Station for a visit to introduce Ceres to a class. If not, we can discuss additional dates for a visit. I have cc'ed Bonnie and Walter on this message so that they can follow-up with you to discuss the details. Bonnie and Walter are very much looking forward to seeing the sorghum in the field.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
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**From:** [Walter Nelson](#)  
**To:** [Bill Rooney](#)  
**Cc:** [Bonnie Hames](#); [jmullet@tamu.edu](mailto:jmullet@tamu.edu)  
**Subject:** RE: October 10th Visit  
**Date:** Friday, October 05, 2007 4:19:11 PM

---

Bill,

A Wednesday morning meeting and Wednesday evening dinner would be great. Please let us know the location and time to meet you and we will plan for it.

Regards,

Walter

---

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Friday, October 05, 2007 12:16 PM  
**To:** Walter Nelson  
**Cc:** Bonnie Hames; [jmullet@tamu.edu](mailto:jmullet@tamu.edu)  
**Subject:** RE: October 10th Visit

Walter:

I will be traveling back from San Antonio on Tuesday and will not be back in time for dinner on Tuesday evening. I am available for Wednesday, so I would recommend a Wednesday evening dinner.

I'm open to meet on Wednesday morning and John Mullet should be available at the same time. If this is acceptable, let me know and we'll reserve a meeting room for the discussion.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Walter Nelson [mailto:wnelson@ceres-inc.com]  
**Sent:** Friday, October 05, 2007 8:07 AM  
**To:** wlr@tamu.edu  
**Cc:** Bonnie Hames; [jmullet@tamu.edu](mailto:jmullet@tamu.edu)  
**Subject:** October 10th Visit

Bill,

Bonnie and I are looking forward to meeting with you and John next week and have been making arrangements for our trip over there on the 9th and 10th. We are indeed speaking at

the seminar at 4pm on Wednesday, but the rest of the day is open so we will be happy to meet with you at a time convenient for you. I may need to meet briefly with someone Peter is getting in contact with, but that is TBD and I will schedule that around our discussions.

We were thinking to fly in on Tuesday and were wondering if you and John would be available for dinner Tuesday night. Wednesday night would also be an option depending on your availability.

Best regards,

Walter

Walter E Nelson  
Product Manager  
Ceres, Inc.  
(805)376-6548

---

**From:** Spencer Swayze  
**Sent:** Monday, October 01, 2007 9:01 PM  
**To:** Bonnie Hames; Walter Nelson  
**Subject:** FW: October 10th Visit - Bonnie Hames

Boonie/Walter,

I will leave it up to you guys to follow-up with Bill regarding your plans in College Station.

Thanks!

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bill Rooney [mailto:[wlr@tamu.edu](mailto:wlr@tamu.edu)]  
**Sent:** Monday, October 01, 2007 7:28 PM  
**To:** Bonnie Hames  
**Cc:** Spencer Swayze; 'John Mullet'; Peter Mascia  
**Subject:** RE: October 10th Visit - Bonnie Hames

Bonnie:

I visited with Pete this afternoon about composition analysis and setting up an evaluation lab. It became obvious that we need to visit when you are in College Station next week. As of right now, October 10 is completely open (I assume that you folks are the seminar at 4:00 pm), so just advise me of your availability. I'm sure that John M. will want to participate in this meeting; I've copied him on it as well.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Spencer Swayze [mailto:[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)]  
**Sent:** Monday, October 01, 2007 9:30 AM  
**To:** Bill Rooney  
**Cc:** Bonnie Hames  
**Subject:** RE: October 10th Visit - Bonnie Hames

Thanks Bill.

I should also not that Walter Nelson's title is "Product Development Manager" instead of "Produce Development Manager." Sorry about the mistype. I look forward to speaking with you later today.

Thanks!

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bill Rooney [mailto:[wlr@tamu.edu](mailto:wlr@tamu.edu)]  
**Sent:** Sunday, September 30, 2007 8:07 PM  
**To:** Spencer Swayze  
**Cc:** Bonnie Hames  
**Subject:** RE: October 10th Visit - Bonnie Hames

Spencer (and Bonnie)

I will be in College Station and will have time to visit with you. Just let me know what time and where we should meet.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science

Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Spencer Swayze [mailto:sswayze@ceres-inc.com]  
**Sent:** Saturday, September 29, 2007 12:32 AM  
**To:** Bill Rooney  
**Cc:** Bonnie Hames  
**Subject:** October 10th Visit - Bonnie Hames

Bill,

I hope this message finds you well. I wanted to touch base to see if you would be available to meet with Bonnie Hames and Walter Nelson (Produce Development Manager) on October 10<sup>th</sup> to discuss the composition-conversion lab and program. They will be in College Station for a visit to introduce Ceres to a class. If not, we can discuss additional dates for a visit. I have cc'ed Bonnie and Walter on this message so that they can follow-up with you to discuss the details. Bonnie and Walter are very much looking forward to seeing the sorghum in the field.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
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**From:** [Spencer Swayze](#)  
**To:** [John Mullet](#)  
**Cc:** [Bill Rooney](#); [Bob Avant](#); [Bill McCutchen](#)  
**Subject:** RE: partnership with Ceres  
**Date:** Friday, September 07, 2007 10:07:30 AM

---

John,

I wanted to follow-up to provide you with our travel schedule for next week. We will arrive in Austin late on Tuesday evening and will drive into College Station. Our flight departs Austin at 6:40PM on Wednesday. We are very much looking forward to our visit. If there is anything I can do for you, please let me know.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** John Mullet [<mailto:jmullet@tamu.edu>]  
**Sent:** Friday, September 07, 2007 5:53 AM  
**To:** Richard Flavell  
**Cc:** Bill Rooney; Bob Avant; Bill McCutchen; Spencer Swayze  
**Subject:** Re: partnership with Ceres

Dick,

We completely concur with your assessment of the significant opportunities that lie before us, and share your enthusiasm for moving forward rapidly to improve bioenergy sorghum in partnership with Ceres. I am especially pleased that you will be visiting next week - so we have the chance to view Bill's sorghum field plots together and discuss our strategy going forward.

Best regards,

John

On Sep 6, 2007, at 11:08 PM, Richard Flavell wrote:

John and Bill,

We are, of course, delighted to have initiated our partnership at last. We look forward to sharing in much exciting and significant research and breeding with you and your colleagues. There are some wonderful opportunities for us all with high biomass sorghum and in showing the rest of the world how to make even faster progress by exploiting genomics. I want to thank you personally for all your help in bringing about the partnership and for your enthusiasm for working with Ceres.

I look forward to visiting next week ( but I know you will be out of town, Bill) and helping start what I am confident will be a very rewarding partnership.

Sincerely,

Dick Flavell

Dr. Richard B. Flavell, CBE, FRS  
Chief Scientific Officer

Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
tel. (805) 376-6530 asst. (805) 376-6517 fax. (805) 499-9017

[www.ceres.net](http://www.ceres.net)

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**From:** [Peter Mascia](#)  
**To:** [Spencer Swayze](#); [Schuerman, Peter L.](#)  
**Cc:** [Bill Rooney](#)  
**Subject:** RE: Peter Schuerman Questions  
**Date:** Friday, October 19, 2007 9:43:16 AM

---

Hi Peter

Here is a comment from Bill Rooney on it.

Pete

Peter Mascia, Ph.D.  
Vice President of Product Development  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
Tel: (805) 376-6511  
Fax: (805) 376-6549  
[www.ceresbiotechnology.com](http://www.ceresbiotechnology.com)

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---

**From:** Spencer Swayze  
**Sent:** Thursday, October 18, 2007 5:58 PM  
**To:** Peter Mascia  
**Subject:** Peter Schuerman Questions

Pete,

I told him that this was really a discussion he needed to have with you. Just though you should know what he was asking.

Thanks!

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Bonnie Hames](#)  
**To:** [John Mullet](#)  
**Cc:** [Bill Rooney](#)  
**Subject:** RE: Retsch mills  
**Date:** Monday, November 26, 2007 3:06:07 PM  
**Attachments:** [Retsch71764.pdf](#)

---

Hi John,

We're happy with the performance of the Retsch mill except for high sucrose samples. When the samples

. Here is the spec sheet from Retsch for our mill.

Bonnie

Bonnie R. Hames, Ph.D.  
Sr. Manager, Chemistry  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320  
phone: 1-805-376-6504 x1144  
email: [bhames@ceres-inc.com](mailto:bhames@ceres-inc.com)  
fax: 1-805-498-6215

-----Original Message-----

From: John Mullet [<mailto:jmullet@tamu.edu>]  
Sent: Monday, November 26, 2007 11:29 AM  
To: Bonnie Hames  
Cc: Bill Rooney  
Subject: Retsch mills

Hi Bonnie,

You mentioned that one of the Retsch Mills work well for grinding sorghum. If so, which one would you recommend we purchase?

Thanks,

John

\*\*\*\*\*

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\*\*\*\*\*

ORDER NUMBER 0071764  
 CUSTOMER P.O.: INQUIRY  
 ORDER DATE: 6/18/2007  
 CONTACT ID: FB



Retsch, Inc.

74 Walker Lane  
 Newtown, PA 18940  
 Phone 267-757-0351  
 Toll Free 866-473-8724  
 Fax 267-757-0358  
 E-mail info@retsch-us.com

**CUSTOMER ACCT#: 00-CERES01**

Ceres Inc.  
 1535 Rancho Canejo Blvd.  
 Newbury Park, CA 91320 United States

TERMS net 30 days

LEAD TIME:  
 2 to 4 weeks ARO

**Ship To:**

Ceres Inc.  
 1535 Rancho Canejo Blvd.  
 Newbury Park, CA 91320 United States

SHIP VIA: UNISHIPPERS  
 INCOTERMS: EXW Newtown, PA  
 ATTN.: Thomas W Johnson

Item Number	Unit	Ordered	Shipped	Back Order	Price	Amount
000001C 207220010 SM2000, 3X220V 60HZ 1690 RPM W/O ROTOR SM2000, 3X220V 60HZ, 1690 RPM, WITHOUT ROTOR, HOPPER, SIEVE	EACH	1			10,690.00	10,155.50
000002C 226080006 CD ROTOR SM2000 1430-1690RPM CUTTING DISC ROTOR SM2000 1430-1690RPM	EACH	1			3,090.00	2,935.50
000003C 229080001 TIPS HARD METAL SM2000 10PCS REVERSIBLE CUTTER TIP SM2000 , 10 PIECES	EACH	1			440.00	418.00
000004C 221520001 CUTTING BARS ST. STEEL 4PCS SPARE CUTTING BAR STAINLESS STEEL SM100/SM2000, 1 SET = 4 PCS	EACH	1			786.00	746.70
000005C 032410061 DOOR SEAL SM2000 DOOR SEAL SM2000	EACH	1			6.10	5.80
000006C 017470001 STANDARD HOPPER - SHORT VERSION	EACH	1			1,270.00	1,206.50
000007C 036470167 BOTTOM SIEVE SM 2 MM SQ HOLE BOTTOM SIEVE SM ST.STEEL SQUARE HOLES 2.00 MM	EACH	1			183.00	173.85
000008C 036470020 BOTTOM SIEVE ST. STEEL 4.00 MM BOTTOM SIEVE SM STAINLESS STEEL SQUARE HOLES 4.00 MM	EACH	1			183.00	173.85

Continued

ORDER NUMBER 0071764  
 CUSTOMER P.O.: INQUIRY  
 ORDER DATE: 6/18/2007  
 CONTACT ID: FB



Retsch, Inc.

74 Walker Lane  
 Newtown, PA 18940  
 Phone 267-757-0351  
 Toll Free 866-473-8724  
 Fax 267-757-0358  
 E-mail info@retsched-us.com

**CUSTOMER ACCT#: 00-CERES01**

Ceres Inc.  
 1535 Rancho Canejo Blvd.  
 Newbury Park, CA 91320 United States

TERMS net 30 days

LEAD TIME:  
 2 to 4 weeks ARO

**Ship To:**

Ceres Inc.  
 1535 Rancho Canejo Blvd.  
 Newbury Park, CA 91320 United States

SHIP VIA: UNISHIPPERS  
 INCOTERMS: EXW Newtown, PA  
 ATTN.: Thomas W Johnson

Item Number	Unit	Ordered	Shipped	Back Order	Price	Amount
000009C 036470024	EACH	1			183.00	173.85
BOTTOM SIEVE ST. STEEL 10.00 MM BOTTOM SIEVE SM STAINLESS STEEL SQUARE HOLES 10.00 MM						
000010C 036470062	EACH	1			268.00	254.60
BOTTOM SIEVE ST. STEEL 20.00 MM BOTTOM SIEVE SM STAINLESS STEEL SQUARE HOLES 20.00 MM						
000011C 220030006	EACH	1			509.00	483.55
COLLECTING UNIT SM100/2000 COLLECTING UNIT CUTTING MILLS, FOR SMALL QUANTITIES, INCL. ONE WIDE MOUTH BOTTLE EA 250 ML/500 ML						
000012C 221870001	EACH	1			1,030.00	978.50
RING FILTER FOR ROTOR MILLS RING-TYPE FILTER WITH CONIDUR HOLE BODY FOR COLLECTING RECEPTACLE 5 LITRES ROTOR MILLS SK/SR/SM WITHOUT DUST FILTER						
000013C 227480001	EACH	1			132.00	125.40
PAPER FILTERS FOR RING FILTER DUST FILTERS WITH CLAMPING RINGS FOR RING-TYPE FILTER SK/SR/SM						
000014C 225240002	EACH	1			186.00	176.70
25 SPARE DUST FILTERS PACK OF 25 SPARE DUST FILTERS FOR RING-TYPE FILTER SK/SR/SM						
000015C 031110002	EACH	1			11.00	10.45
SEAL FOR HOPPER SM100/2000 SEAL FOR HOPPER SM100/2000						

Shipping charges will be prepaid and added.

## QUOTE

ORDER NUMBER 0071764  
CUSTOMER P.O.: INQUIRY  
ORDER DATE: 6/18/2007  
CONTACT ID: FB



Retsch, Inc.

74 Walker Lane  
Newtown, PA 18940  
Phone 267-757-0351  
Toll Free 866-473-8724  
Fax 267-757-0358  
E-mail info@retsched-us.com

**CUSTOMER ACCT#:** 00-CERES01

Ceres Inc.  
1535 Rancho Canejo Blvd.  
Newbury Park, CA 91320 United States

TERMS net 30 days

LEAD TIME:  
2 to 4 weeks ARO

**Ship To:**

Ceres Inc.  
1535 Rancho Canejo Blvd.  
Newbury Park, CA 91320 United States

SHIP VIA: UNISHIPPERS  
INCOTERMS: EXW Newtown, PA  
ATTN.: Thomas W Johnson

Item Number	Unit	Ordered	Shipped	Back Order	Price	Amount
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\* Our general terms and conditions apply.  
Validity of prices: December 31, 2007

Net Order: 18,018.75  
Freight: 0.00  
Sales Tax: 0.00  
**Order Total:** 18,018.75



**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Richard Flavell Visit  
**Date:** Tuesday, September 04, 2007 7:41:22 PM

---

Bill,

Thanks for the message and good luck in Columbia. I fully agree about the need to establish a management committee. I will send Bill McCutchen a note to schedule an initial meeting. We look forward to that meeting as it will help to establish structure as we move to implement the program. I did receive your comments regarding the consulting agreement and am waiting to discuss it with Pete. We appreciate your comments and will be in touch very soon. It was a tough weekend for the Cowboys, but we had a great time. Georgia is a fun place to watch a football game and the fans were accepting of a bunch of Oklahomans. Glad to hear the Ags won. I look forward to an October match up. I will be in touch with you soon.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bill Rooney [<mailto:wlr@tamu.edu>]  
**Sent:** Tuesday, September 04, 2007 4:03 PM  
**To:** Spencer Swayze  
**Subject:** RE: Richard Flavell Visit

Spencer:

Thanks for the note. I'm glad to hear you're heading to Weslaco to visit with Jorge and the energycane group (I assume that is at least one reason for your trip). While I would be interested in visiting with Richard and the group, I will be in Columbia next week making presentations on growing sorghum as a bioenergy crop at a series of producers meetings throughout the country. I like to think of it as pre-promotion of a product. So, I will not be able to meet with the group if you visit on the 12<sup>th</sup>, but I'm sure that Mullet et al will be happy to lead a discussion and even take the group to the field.

On an unrelated note, I wanted to make sure that we identify and develop a management team as soon as possible. I have met with Edgar and we are discussing potential ways of interacting, but it would be nice to have additional input to make sure that we are on the right path. We are evaluating potential members from our side; I'd sure like to make sure you folks are on the same path. We need to make some decisions relatively soon.....

Finally, I assume that you received my comments on the consulting contract (if you didn't get the e-mail, let me know). I'm interested in your response. If we can reach agreement (and I certainly hope that we can), there is one other statement that will need to be added to the agreement (See Footnote). It is required by TAES before they will approve my involvement. It may have to take the place of existing language but we can worry about that if necessary once other details are settled.

Sorry about the Cowboys, I was hoping they would have a better showing. Of course the Ags won, but they've got plenty of work ahead of them.

Look forward to hearing from you.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

#### FOOTNOTE

"The parties acknowledge that Consultant is an employee of The Texas Agricultural Experiment Station, a member of The Texas A&M University System ("System"). Company affirms that Consultant is covered by The Texas A&M University System Policy 17.01 with respect to intellectual property rights and that Consultant is obligated under this policy, in part, to assign to System intellectual property rights he conceives relating to his employment at System, and that System intellectual property rights cannot be subordinated."

-----Original Message-----

**From:** Spencer Swayze [mailto:sswayze@ceres-inc.com]

**Sent:** Tuesday, September 04, 2007 5:19 PM

**To:** John Mullet

**Cc:** Bill Rooney; Peter Schuerman; McCutchen, Bill

**Subject:** Richard Flavell Visit

John,

I hope this message finds you well. I wanted to follow-up with you on the email you sent regarding a visit to College Station by Richard Flavell (Chief Scientific Officer). I will be traveling to Weslaco with Richard, Pete, and Steve Thomas on the 10<sup>th</sup> for a meeting on the 11<sup>th</sup> of September. I thought it might be beneficial for us to travel from Weslaco to College Station for a meeting on the 12<sup>th</sup>. Please let me know if that is something that would work for your schedule. I know that Dick is very interested and very excited about visiting with you and Bill Rooney. I will be in the office all week and would be more than happy to discuss the agenda. Please let me know of your availability at your earliest convenience.

Best regards,

Spencer P. Swayze

Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
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Mobile: (805) 407-8799  
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Hope to get you the technical plan early next week. Sorry for the delay  
- but Bill just returned from Mexico yesterday and I needed his input to  
finalize the draft.

Regards,

John

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Denichiro Otsuga](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Science question - Sterile sorghum line  
**Date:** Monday, September 24, 2007 10:08:14 AM

---

Hi Bill:

I think I thanked you little too early.

I am sorry for the complete lack of sorghum genetics knowledge but I can catch up fast, I promise!

Denny

Denichiro (Denny) Otsuga, Ph.D.  
Manager of Technology Acquisition and Licensing  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320  
TEL: 805-376-6504 Ext. 1145  
Email: [dotsuga@ceres-inc.com](mailto:dotsuga@ceres-inc.com)  
Web: [www.ceres.net](http://www.ceres.net)

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---

**From:** Bill Rooney [mailto:[wlr@tamu.edu](mailto:wlr@tamu.edu)]  
**Sent:** Friday, September 21, 2007 8:46 AM  
**To:** Denichiro Otsuga  
**Subject:** RE: Science question - Sterile sorghum line

Denny:

Hope that helps.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Denichiro Otsuga [mailto:[dotsuga@ceres-inc.com](mailto:dotsuga@ceres-inc.com)]  
**Sent:** Thursday, September 20, 2007 7:54 PM  
**To:** Bill Rooney  
**Subject:** RE: Science question - Sterile sorghum line

Hi Bill,

I hope things are going well for you.  
Now that Agreement is signed, we are excited to work with TAMU!

Best regards,  
Denny

Denichiro (Denny) Otsuga, Ph.D.  
Manager of Technology Acquisition and Licensing  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320  
TEL: 805-376-6504 Ext. 1145  
Email: [dotsuga@ceres-inc.com](mailto:dotsuga@ceres-inc.com)  
Web: [www.ceres.net](http://www.ceres.net)

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---

**From:** Denichiro Otsuga  
**Sent:** Monday, August 20, 2007 5:03 PM  
**To:** 'Bill Rooney'  
**Subject:** RE: Science question - Sterile sorghum line

Thanks Bill! I will get the paper and read it.

Denny

---

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Monday, August 20, 2007 4:20 PM  
**To:** Denichiro Otsuga  
**Subject:** RE: Science question - Sterile sorghum line

Denny:

There are many "standard" A/B lines that are used in breeding programs. Most private companies also have proprietary lines that they use.

If you ask most sorghum breeders for a set of standard and important and public inbred lines, they will identify a set of 10-20 lines that are important for the production of different types of sorghum hybrids.

A good approach to those were described in a diversity paper we published a few years back. See the reference below. There is a standard set of publicly available A/B lines in there that were characterized. Hope this helps.

Menz, M.A., R.R. Klein, N.C. Unruh, W.L. Rooney, P.E. Klein and J.E. Mullet.  
2004. Genetic diversity of public inbreds of sorghum using mapped AFLP and SSR markers. Crop Sci. 44:1236-1244.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Denichiro Otsuga [mailto:dotsuga@ceres-inc.com]  
**Sent:** Monday, August 20, 2007 3:41 PM  
**To:** Bill Rooney  
**Subject:** Science question - Sterile sorghum line

Hi Bill,

I hope things are going well for you. I have been hearing that the agreement is going to be completed in next two weeks.

I am writing today to ask you a scientific question.



Thanks,  
Denny

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Denichiro Otsuga](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Science question - Sterile sorghum line  
**Date:** Thursday, September 20, 2007 7:53:28 PM

---

Hi Bill,

I hope things are going well for you.  
Now that Agreement is signed, we are excited to work with TAMU!

Best regards,  
Denny

Denichiro (Denny) Otsuga, Ph.D.  
Manager of Technology Acquisition and Licensing  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320  
TEL: 805-376-6504 Ext. 1145  
Email: [dotsuga@ceres-inc.com](mailto:dotsuga@ceres-inc.com)  
Web: [www.ceres.net](http://www.ceres.net)

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---

**From:** Denichiro Otsuga  
**Sent:** Monday, August 20, 2007 5:03 PM  
**To:** 'Bill Rooney'  
**Subject:** RE: Science question - Sterile sorghum line

Thanks Bill! I will get the paper and read it.

Denny

---

**From:** Bill Rooney [<mailto:wlr@tamu.edu>]  
**Sent:** Monday, August 20, 2007 4:20 PM  
**To:** Denichiro Otsuga  
**Subject:** RE: Science question - Sterile sorghum line

Denny:

There are many "standard" A/B lines that are used in breeding programs. Most private companies also have proprietary lines that they use.

If you ask most sorghum breeders for a set of standard and important and public inbred lines, they will identify a set of 10-20 lines that are important for the production of different types of sorghum hybrids.

A good approach to those were described in a diversity paper we published a few years back. See the reference below. There is a standard set of publicly available A/B lines in there that were characterized. Hope this helps.

Menz, M.A., R.R. Klein, N.C. Unruh, W.L. Rooney, P.E. Klein and J.E. Mullet. 2004. Genetic diversity of public inbreds of sorghum using mapped AFLP and SSR markers. Crop Sci. 44:1236-1244.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Denichiro Otsuga [mailto:dotsuga@ceres-inc.com]

**Sent:** Monday, August 20, 2007 3:41 PM

**To:** Bill Rooney

**Subject:** Science question - Sterile sorghum line

Hi Bill,

I hope things are going well for you. I have been hearing that the agreement is going to be completed in next two weeks.

I am writing today to ask you a scientific question.

Thanks,  
Denny

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Denichiro Otsuga](#)  
**To:** [Bill Rooney](#)  
**Cc:** [Chuan-yin Wu](#)  
**Subject:** RE: Science question - Sterile sorghum line  
**Date:** Thursday, September 27, 2007 6:12:48 PM

---

Hi Bill:

Thank you for calling me and explaining the sorghum genetics.

Thank you,  
Denny

Denichiro (Denny) Otsuga, Ph.D.  
Manager of Technology Acquisition and Licensing  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320  
TEL: 805-376-6504 Ext. 1145  
Email: [dotsuga@ceres-inc.com](mailto:dotsuga@ceres-inc.com)  
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---

**From:** Denichiro Otsuga  
**Sent:** Monday, September 24, 2007 8:09 AM  
**To:** 'Bill Rooney'  
**Subject:** RE: Science question - Sterile sorghum line

Hi Bill:

I think I thanked you little too early.

I am sorry for the complete lack of sorghum genetics knowledge but I can catch up fast, I promise!

Denny

Denichiro (Denny) Otsuga, Ph.D.

Manager of Technology Acquisition and Licensing

Ceres, Inc.

1535 Rancho Conejo Blvd.

Thousand Oaks, CA 91320

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---

**From:** Bill Rooney [mailto:wlr@tamu.edu]

**Sent:** Friday, September 21, 2007 8:46 AM

**To:** Denichiro Otsuga

**Subject:** RE: Science question - Sterile sorghum line

Denny:

Hope that helps.

Regards,

Bill

Dr. William L. Rooney

Sorghum Breeding and Genetics

Department of Soil & Crop Science

Texas A&M University

2474 TAMU

College Station, Texas 77843-2474

979 845 2151 (phone)

979 862-1931 (fax)

-----Original Message-----

**From:** Denichiro Otsuga [mailto:dotsuga@ceres-inc.com]

**Sent:** Thursday, September 20, 2007 7:54 PM  
**To:** Bill Rooney  
**Subject:** RE: Science question - Sterile sorghum line

Hi Bill,

I hope things are going well for you.  
Now that Agreement is signed, we are excited to work with TAMU!

Best regards,  
Denny

Denichiro (Denny) Otsuga, Ph.D.  
Manager of Technology Acquisition and Licensing  
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Thousand Oaks, CA 91320  
TEL: 805-376-6504 Ext. 1145  
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Web: [www.ceres.net](http://www.ceres.net)

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---

**From:** Denichiro Otsuga  
**Sent:** Monday, August 20, 2007 5:03 PM  
**To:** 'Bill Rooney'  
**Subject:** RE: Science question - Sterile sorghum line

Thanks Bill! I will get the paper and read it.

Denny

---

**From:** Bill Rooney [mailto:[wlr@tamu.edu](mailto:wlr@tamu.edu)]  
**Sent:** Monday, August 20, 2007 4:20 PM  
**To:** Denichiro Otsuga  
**Subject:** RE: Science question - Sterile sorghum line

Denny:

There are many "standard" A/B lines that are used in breeding programs. Most private companies also have proprietary lines that they use.

If you ask most sorghum breeders for a set of standard and important and public inbred lines, they will identify a set of 10-20 lines that are important for the production of different types of sorghum hybrids.

A good approach to those were described in a diversity paper we published a few years back. See the reference below. There is a standard set of publicly available A/B lines in there that were characterized. Hope this helps.

Menz, M.A., R.R. Klein, N.C. Unruh, W.L. Rooney, P.E. Klein and J.E. Mullet.  
2004. Genetic diversity of public inbreds of sorghum using mapped AFLP and SSR markers. Crop Sci. 44:1236-1244.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Denichiro Otsuga [mailto:dotsuga@ceres-inc.com]

**Sent:** Monday, August 20, 2007 3:41 PM

**To:** Bill Rooney

**Subject:** Science question - Sterile sorghum line

Hi Bill,

I hope things are going well for you. I have been hearing that the agreement is going to be completed in next two weeks.

Thanks,  
Denny

\*\*\*\*\*

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**From:** [Edgar Haro](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: seed distribution to Ceres  
**Date:** Tuesday, October 16, 2007 5:57:06 PM

---

Thanks for all your help Bill,

I know we have been rushing through all the process because of the winter nurseries, however I look forward to a time where we may be able to fill in some of the pedigrees missing in the list. That would be very helpful.

Regards,  
Edgar

---

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Tue 10/16/2007 3:33 PM  
**To:** Schuerman, Peter L.  
**Cc:** Edgar Haro  
**Subject:** seed distribution to Ceres

Peter:

As we discussed, here are the five different groupings.

If you have questions, please let me know.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
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**From:** [Steven Thomas](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: sorghum meeting speakers  
**Date:** Thursday, August 16, 2007 5:55:33 PM

---

Bill,

As lopng as you send oput pdfs, I am fine with this.

I enjoyed it very much and am willing to bet \$10 that we sign the deal befopre Sept. 1. This may be wishful thinking, but I am tired of lawyers.

Cheers, Steve

-----Original Message-----

From: "Bill Rooney" <wlr@tamu.edu>  
To: "Dirk Hays" <dbhays@neo.tamu.edu>; "Bob Klein" <rklein@tamu.edu>; "John Mullet" <jmullet@tamu.edu>; "Jianming Yu" <jyu@ksu.edu>; "Bellmer, Dani" <danielle.bellmer@okstate.edu>; "McCutchen, Bill" <bmccutchen@tamu.edu>; "Dykes, Linda" <LDykes@ag.tamu.edu>; "Steven Thomas" <sthomas@ceres-inc.com>; "Jeff Dahlberg" <jeff@sorghumgrowers.com>; "John M Yohe" <jyohe@unlnotes.unl.edu>; "Juerg M Blumenthal" <JBlumenthal@ag.tamu.edu>; "Clint Magill" <c-magill@tamu.edu>  
Sent: 8/16/07 11:26 PM  
Subject: sorghum meeting speakers

Greetings all:

I would like to thank each of you for speaking at the sorghum meeting here in College Station in July. Even with the rain, I think it was generally successful meeting, due in part to each of you making excellent presentations.

I have had several requests for copies of the presentations that were made at the meeting. Since I used my computer, I do have those presentations, but I will not distribute anyone's presentation without their permission. Could each of you let me know your preference with regard to distribution of the presentation you made at the conference? For those who are agreeable, I will convert them to a pdf file and send them to those that requesting them.

Regards,

Bill

Dr. William L. Rooney

Sorghum Breeding and Genetics

Department of Soil & Crop Science

Texas A&M University

2474 TAMU

College Station, Texas 77843-2474

979 845 2151 (phone)

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\*\*\*\*\*

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**From:** [Tanya Kruse](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: sorghum milling  
**Date:** Monday, November 19, 2007 6:14:54 PM

---

Bill, thanks so much for the input.

*Tanya*

-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Monday, November 19, 2007 1:06 PM  
**To:** Tanya Kruse  
**Subject:** RE: sorghum milling

Tanya:

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Tanya Kruse [mailto:tkruse@ceres-inc.com]  
**Sent:** Monday, November 19, 2007 11:56 AM  
**To:** Bill Rooney; John Mullet  
**Subject:** sorghum milling

*Tanya*

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Edgar Haro](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Sorghum project  
**Date:** Monday, September 17, 2007 12:57:58 PM

---

Bill,

Would the 24<sup>th</sup> at 10 am be fine with you?

Thanks,  
Edgar

-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Monday, September 17, 2007 12:47 PM  
**To:** Edgar Haro  
**Subject:** RE: Sorghum project

Edgar:

Thanks for the note. I'll be out this week as well, so let's meet on the 24<sup>th</sup>. At this time, I'm available all day.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Edgar Haro [mailto:eharo@ceres-inc.com]  
**Sent:** Sunday, September 16, 2007 10:03 PM  
**To:** Bill Rooney  
**Cc:** Peter Mascia; Richard Flavell  
**Subject:** Sorghum project

Hi Bill,

I hope your trip went well in Colombia.  
We had a very enlightening meeting last Wednesday with John Mullet, Bob Avant, Peter Schuerman, and Mark Hussey.

the year 2012.

Just want to leave you with these thoughts since I will be traveling next week and won't be able to visit with you this week, also a heads up for planning some of the winter nursery operations at Puerto Vallarta as well. I don't think there would be any problem establishing 600-700 rows 21 feet long or their equivalent in Puerto Vallarta to cover project work related you suggested.

I may visit back with you on the 24th or the 25th at your office if you may have an hour or so for further discussions. Please let me know a better time if any inconvenience, however it might be best on the 24th in my agenda. I may have some other traveling the rest of the week.

Best regards and thanks,  
Edgar

\*\*\*\*\*

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**From:** [Tanya Kruse](#)  
**To:** [Patt Junek](#)  
**Cc:** [Steven Bobzin](#); [John E Mullet](#); [Bill L Rooney](#); [Deborah Schaub](#)  
**Subject:** RE: TAES Collaboration: Drs. Rooney and Mullet forDOE/USDABiomass  
**Date:** Thursday, November 15, 2007 2:39:59 PM

---

Ah, thank you so much for clearing that up! I am unfamiliar with these forms and the access of the embedded info. I really appreciate your time on this!

Tanya

-----Original Message-----

From: Patt Junek [<mailto:p-junek@tamu.edu>]  
Sent: Thursday, November 15, 2007 12:18 PM  
To: Tanya Kruse  
Cc: Steven Bobzin; John E Mullet; Bill L Rooney  
Subject: RE: TAES Collaboration: Drs. Rooney and Mullet  
forDOE/USDABiomass

Tanya:

The file includes details of the first and second period. It's a weird file so to access the 2nd period you have to hit the "next period" block/toggle on the 3rd page of the 1st year budget. This page also includes our budget justification with statement of work.

The Duration is 2 years proposed from 4/1/08 - 3/31/10.

The budget justification is embedded in the PDF RR/Grants.gov file. I've attached a separate copy for ease of retrieval.

Let me know if further information is needed.

Thanks,

- Patt

>>> "Tanya Kruse" <[tkruse@ceres-inc.com](mailto:tkruse@ceres-inc.com)> 11/15/2007 1:35 PM >>>  
In this file, I see a budget (sections A-K) for "Budget period 1" (4/1/08-3/31/09) and a Cumulative Budget, but I do not see a breakout for budget period 2 (4/1/09-3/31/10). I am new to this process, so please forgive me if I am misreading the file. Please advise.

Tanya

-----Original Message-----

From: Patt Junek [<mailto:p-junek@tamu.edu>]  
Sent: Wednesday, November 14, 2007 7:45 AM  
To: Tanya Kruse



Cc: Steven Bobzin; John E Mullet; Bill L Rooney  
Subject: TAES Collaboration: Drs. Rooney and Mullet for DOE/USDA Biomass

Dr. Kruse:

Attached, please find the organizational letter of collaboration confirming the Texas Agricultural Experiment Station's (TAES) commitment for the effort entitled "Addressing Biomass Recalcitrance Through Feedstock Engineering". Drs. Bill Rooney and John Mullet will serve as Co-Project Directors for our portion of this DOE/USDA Biomass project.

The grants.gov budget file is attached which details our request and includes the budget justification with a brief statement of work embedded in the file.

Please let me know if further information is needed to confirm the TAES role in this project.

Thanks,

- Patt

Patt Junek  
Preaward Services - Supervisor  
TAMU Agriculture, Contracts and Grants Office  
2147 TAMU  
College Station, TX 77843-2147

Physical Address:  
3000 Briarcrest Drive, Suite 101  
Bryan, Texas 77802  
979/845-8668 (voice); 979/862-7775 (fax)  
p-junek@tamu.edu; <http://agcg.tamu.edu>

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**From:** [Edgar Haro](#)  
**To:** [Spencer Swayze](#)  
**Cc:** [Peter Mascia](#); [Denichiro Otsuga](#); [wlr@tamu.edu](mailto:wlr@tamu.edu)  
**Subject:** RE: TAES Materials  
**Date:** Wednesday, October 10, 2007 9:32:02 AM

---

Spencer,

Thanks for asking.

The list is being populated by Bill as he harvests the hybrids this week.

Best selections are picked up based on yield. I will meet with Bill early next week to identify inbreds requiring MTA or a license fee.

I am copying Bill to keep all in same loop.

Edgar

---

**From:** Spencer Swayze  
**Sent:** Tue 10/9/2007 9:08 AM  
**To:** Edgar Haro  
**Cc:** Peter Mascia; Denichiro Otsuga  
**Subject:** TAES Materials

Edgar,

Have you secured the TAES materials you are interested in for Mexico this winter? I have not heard anything related to this since our last discussion and am just curious if you are still discussing this with Bill Rooney. If so, we will need to discuss the MTA or license.

Thanks!

Spencer

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**From:** [Spencer Swayze](#)  
**To:** [Avant, Bob](#)  
**Cc:** [McCutchen, Bill](#); [Bill Rooney](#); [Bridges, Brenda](#); [John Mullet](#); [Schuerman, Peter L.](#)  
**Subject:** RE: TAES Representatives to the TAES/Ceres Management Committee  
**Date:** Friday, October 26, 2007 2:59:24 PM

---

Bob,

Thanks for the message. We look forward to the meeting in December and the introduction meeting next week. As we discussed, until further notice, Edgar Haro and I will be on the management committee. I will transition out at some point in the future, but will remain involved with other activities with TAES. Please feel free to give me a call if there is anything I can do for you.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Avant, Bob [<mailto:bavant@tamu.edu>]  
**Sent:** Wednesday, October 24, 2007 8:38 AM  
**To:** Spencer Swayze  
**Cc:** McCutchen, Bill; Bill Rooney; Bridges, Brenda; John Mullet; Schuerman, Peter L.  
**Subject:** TAES Representatives to the TAES/Ceres Management Committee

Spencer,

This is just to provide a formal acknowledgement to you of our representatives on the Management Committee. Bill Rooney and John Mullet will be our representatives from the research side and either Bill McCutchen or I will serve as the administrative contacts. As we discussed in the kick-off meeting, Brenda and Kim should be the respective logistical contacts. One of my other tasks from the meeting was to work up a draft on chain of custody for samples. I will work on an approach over the next few weeks.

If you have any questions, please contact me.

BTW, Bud and I enjoyed breakfast with you last week in Washington.

**Bob Avant**  
**Bioenergy Program Director**  
**Texas Agricultural Experiment Station**  
**512/422-6171 (Cell)**  
[bavant@tamu.edu](mailto:bavant@tamu.edu)

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**From:** [Spencer Swayze](#)  
**To:** [John Mullet](#)  
**Cc:** [Bill Rooney](#)  
**Subject:** RE: Targeted Growth Inc  
**Date:** Tuesday, July 10, 2007 5:18:09 PM

---

John,

I wanted to follow-up with you to let you know that I spoke with Pete about this earlier today. We would be interested in discussing this further with you and Bill. Please let us know if there is a time that you will be available to discuss (maybe next week?).

Thanks!

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
sswayze@ceres-inc.com  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
www.ceres.net

-----Original Message-----

From: John Mullet [<mailto:jmullet@tamu.edu>]  
Sent: Monday, June 25, 2007 5:35 AM  
To: Peter Mascia; Spencer Swayze  
Cc: Bill Rooney  
Subject: Targeted Growth Inc

Pete and Spencer,

By the way, some of the bioenergy sorghum is already ~9 ft tall in College Station. Looks like a great year!

John

\*\*\*\*\*

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**From:** [Peter Mascia](#)  
**To:** [John Mullet](#); [Bill Rooney](#)  
**Cc:** [Richard Flavell](#); [Spencer Swayze](#)  
**Subject:** RE: Targeted Growth  
**Date:** Tuesday, April 24, 2007 5:56:24 AM

---

John, I know some of the people at targeted growth quite well. I'm not sure about their interest in sorghum, but I'll ask around.

Thanks for the update. We are very excited about moving forward on the project.

Do you think it would be possible to spend some time later this week integrating the marker project and the breeding project.

We need to pull together the total research plan and budget. We are making progress on the agreement and I would like to have the research plan completed and ready to go so there are no delays in getting started.

Pete

Peter Mascia, Ph.D.  
Vice President of Product Development  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
Tel: (805) 376-6511  
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-----Original Message-----

From: John Mullet [<mailto:jmullet@tamu.edu>]  
Sent: Saturday, April 21, 2007 9:32 AM  
To: Peter Mascia  
Subject: Targeted Growth

Hi Pete,

Thanks,

John

\*\*\*\*\*

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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Thanks!  
**Date:** Thursday, February 08, 2007 8:20:53 PM

---

Thanks Bill! It sounds like your visit was very productive and I appreciate the time you took out of your schedule to travel to Thousand Oaks. We are very excited about this relationship. I look forward to speaking with you again soon. In the meantime, please feel free to contact me on my cell phone if there is anything I can do from my end.

Best regards,

Spencer

---

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Thu 2/8/2007 6:18 PM  
**To:** Spencer Swayze; Peter Mascia; Denichiro Otsuga; Richard Flavell; Steven Bobzin; Steven Thomas; Emily Heaton  
**Subject:** Thanks!

Greetings all;

I just wanted to thank all of you for the wonderful hospitality and stimulating scientific discussion that I had during my visit yesterday. It was truly enjoyable and I hope (expect) to have more of the same in the future as this relationship develops. It is obvious to me that you folks are serious about developing bioenergy crops and that sorghum is one of these crops. After this visit, I am more convinced than ever that a relationship between TAMU and Ceres would be very beneficial to both groups.

I didn't have e-mail addresses for Bonnie, Ken and Cory (and anyone else that I missed), so please let them know that I appreciate their time during my visit.

Thanks again and Best Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
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**From:** [Denichiro Otsuga](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Thanks!  
**Date:** Monday, February 12, 2007 1:27:51 PM

---

Bill,

I enjoyed your visit very much and I heard many positive comments from people at Ceres regarding your visit. I spoke with few scientists and they told me that your seminar really made scientists understand and excited about sorghum.

I hope your early morning departure from the hotel to the airport and flight from LAX to College Station went without a hitch. If there was any problem please let me know.

Denny

Denichiro (Denny) Otsuga, Ph.D.  
Manager of Technology Acquisition and Licensing  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320

TEL: 805-376-6504 Ext. 1145  
Email: [dotsuga@ceres-inc.com](mailto:dotsuga@ceres-inc.com)  
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-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Thursday, February 08, 2007 6:18 PM  
**To:** Spencer Swayze; Peter Mascia; Denichiro Otsuga; Richard Flavell; Steven Bobzin; Steven Thomas; Emily Heaton  
**Subject:** Thanks!

Greetings all;

I just wanted to thank all of you for the wonderful hospitality and stimulating scientific discussion that I had during my visit yesterday. It was truly enjoyable and I hope (expect) to have more of the same in the future as this relationship develops. It is obvious to me that you folks are serious about developing bioenergy crops and that sorghum is one of these crops. After this visit, I am more convinced than ever that a relationship between TAMU and Ceres would be very beneficial to both groups.

I didn't have e-mail addresses for Bonnie, Ken and Cory (and anyone else that I missed), so please let them know that I appreciate their time during my visit.

Thanks again and Best Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
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**From:** [Denichiro Otsuga](#)  
**To:** [Bill Rooney](#)  
**Cc:** [Jackie Zierhut](#)  
**Subject:** RE: travel plans Bill Rooney - TAMU  
**Date:** Wednesday, January 31, 2007 5:41:45 PM

---

Bill,

We are looking forward to having you here at Ceres. We had very productive meeting with business people from TAMU and excellent seminar from Dr. Mullet.

Thank you for returning completed W9, we have the check ready for you when you arrive.

Could you please let me know the title of your seminar as well as your CV?

Also, please tell me your preference for the lunch. We can do sandwiches to sushi, I have done Chinese and Thai with my guests in the past.

Looking forward to seeing you next week!

Denny

Denichiro (Denny) Otsuga, Ph.D.  
Manager of Technology Acquisition and Licensing  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
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-----Original Message-----

**From:** Denichiro Otsuga  
**Sent:** Thursday, January 11, 2007 6:14 PM  
**To:** 'Bill Rooney'  
**Subject:** RE: travel plans Bill Rooney - TAMU

Bill,

You will receive a separate email with flight schedule from my assistant Jackie Zierhut.

I was informed by our IT group that there have been email problems today due to server malfunction.

Attached schedule shows people I have lined up to meet with you during your visit.

The seminar attendees will be mostly plant molecular geneticists (Ph.D. and BS). There are few chemists mixed in as well but in large, our agronomy and breeding knowledge is not as high as molecular genetics topics. Though we are having increasingly more agronomy and breeder type people come and speak so we are pretty well educated. Nonetheless, a quick

background shows your attention to details and would be appreciated.

Also, could you send me the title of your seminar along with your CV? I will use the CV to make a short introductory talk before your seminar and title to circulate a flyer to Pls.

Lastly, my assistant Jackie will be sending you the W9 form so that we can pay you the honorarium. Please complete the form and return it to me so that I can put it through approval process prior to your visit.

Best regards,

Denny

Denichiro (Denny) Otsuga, Ph.D.  
Manager of Technology Acquisition and Licensing  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320

TEL: 805-376-6504 Ext. 1145  
Email: [dotsuga@ceres-inc.com](mailto:dotsuga@ceres-inc.com)  
Web: [www.ceresbiotechnology.com](http://www.ceresbiotechnology.com)

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-----Original Message-----

**From:** Bill Rooney [mailto:[wlr@tamu.edu](mailto:wlr@tamu.edu)]  
**Sent:** Thursday, January 11, 2007 4:42 PM  
**To:** Denichiro Otsuga  
**Subject:** travel plans

Denny:

I received a note today indicating that my reply to you on travel had not been received, so I'm sending this to simply confirm that the travel plans you had proposed were acceptable and that it is firm on my calendar.

If possible, send me an e-mail with flight schedule so I have that for reference..... Also, can you provide me with a little insight into the group to whom I will give the seminar. Is it primarily molecular geneticists, or a mix of molecular, breeding, genetics and agronomy? I'd like to tailor it to fit the group if possible.

I look forward to seeing you folks on Feb 6 or 7.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474

979 845 2151 (phone)  
979 862-1931 (fax)

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Denichiro Otsuga](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: travel plans Bill Rooney - TAMU  
**Date:** Thursday, January 11, 2007 8:19:44 PM  
**Attachments:** [2007-02-06 thru 02-08 Bill Rooney ITINERARY2.doc](#)

---

Bill,

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I was informed by our IT group that there have been email problems today due to server malfunction.

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Best regards,

Denny

Denichiro (Denny) Otsuga, Ph.D.  
Manager of Technology Acquisition and Licensing  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320

TEL: 805-376-6504 Ext. 1145  
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-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Thursday, January 11, 2007 4:42 PM  
**To:** Denichiro Otsuga  
**Subject:** travel plans

Denny:

I received a note today indicating that my reply to you on travel had not been received, so I'm sending this to simply confirm that the travel plans you had proposed were acceptable and that



it is firm on my calendar.

If possible, send me an e-mail with flight schedule so I have that for reference..... Also, can you provide me with a little insight into the group to whom I will give the seminar. Is it primarily molecular geneticists, or a mix of molecular, breeding, genetics and agronomy? I'd like to tailor it to fit the group if possible.

I look forward to seeing you folks on Feb 6 or 7.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
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## ITINERARY

FEB 6<sup>th</sup>

Depart Dallas/Fort Worth DFW at 3:00 p.m. American Airlines Flt# 2453

**Conf# DAKFPL**

Arrive LAX 4:25 p.m. (with Spencer)

Ride to Palm Garden Hotel in Thousand Oaks with Spencer

Check-in **Conf# 46521** (CC authorization on file)

Dinner with Spencer, Pete and Dick at Eric's restaurant (inside Palm Garden Hotel)

FEB 7<sup>th</sup>

8:00 – 9:00	Picked up by <b>Peter Mascia</b> and have breakfast
9:00 – 9:30	<b>Bonnie Hames</b>
9:30 - 10:00	Break/Seminar preparation
10:00 – 11:00	Seminar
11:00 – 11:30	<b>Cory</b>
11:30 – 1:30	Lunch <b>Pete, Clint, Steve B., Richard H</b>
1:30 – 2:30	<b>Dick</b>
2:30 – 3:30	<b>Steve T. and Emily</b>
3:30 – 4:15	<b>Roger</b>
4:15 – 5:00	<b>Ken</b>
5:00 – 5:30	<b>Clint</b>
5:30	Dinner <b>Steve T. and Emily (possibly Denny)</b>

Peter Mascia PhD: V.P. of Product Development

Bonnie Hames PhD: Scientist IV

Cory Christensen PhD: Scientist III

Clint Johnson: Manager Seed Production

Steven Bobzin PhD: Director of Technology Protection/ Patent Acquisition

Richard Hamilton PhD: President & CEO

Richard “Dick” Flavell PhD: CSO

Steven Thomas PhD: Director of BioProducts

Emily Heaton PhD: Manager Energy Crop Production Development

Roger Pennell PhD: Director Trait Development

Ken Feldmann PhD: V.P. of Agricultural Genomics/Trait Development

FEB 8<sup>th</sup>

Executive Ride will pick up Bill at **5:00 a.m.** at the hotel

Depart LAX 7:00 a.m. Flt# 1625 Seat 26A

Connection in Dallas/Fort Worth 12:00 p.m. Flt# 3287 Seat 7A

Arrive College Station 2:25 p.m.

**From:** [Edgar Haro](#)  
**To:** [Jan Reynolds](#)  
**Cc:** [Peter Mascia](#); [wlr@tamu.edu](mailto:wlr@tamu.edu)  
**Subject:** RE: Urgent Agreement for winter nursery!  
**Date:** Monday, October 22, 2007 10:02:30 AM  
**Importance:** High

---

Jan,

Just spoke with Cruz over the phone.

I explained that Richardson Seed may not be the best contact in this case for we are competition in one sense, however I will try back again to get in touch with Ken Kofoed in KSU. I believe he is a "known" shipper.

I talked this morning with a representative of Sanidad Vegetal in Mexico to identify best route for the seed. Eventually they may get back to me "hopefully sooner than later" with an alternate route including bringing the seed to the border and meet with Mexican Phytosanitary reps to let them inspect the seed and give us the green light.

In the mid time we would greatly appreciate your help to find out with Scott the steps we need to follow to get approved or certified for any future seed shipments.

Thanks!  
Edgar

---

**From:** Jan Reynolds [mailto:[janeditor@cfl.rr.com](mailto:janeditor@cfl.rr.com)]  
**Sent:** Mon 10/22/2007 7:30 AM  
**To:** Edgar Haro  
**Subject:** RE: Urgent Agreement for winter nursery!

Edgar,

I spoke with Cruz this morning regarding your sorghum shipment, and explained that we needed to find a "known" shipper.

He wanted me to ask you if you knew Dr. Fred Miller or Jason Stroup, with MMR/Richardson Seed. This is our client in Vega, TX. The office number there is: 806-267-2379.

Cruz suggested that, if you know Fred or Jason, possibly you would like to give them a call to see if they would be willing to help us with your shipment.

If you do not know them, then I will contact them, explain the situation, and see what they say.

Please advise.

Thanks and best regards.

Jan  
P.V. Winter Seed Services  
Fax: 386-445-8722  
Email: [janeditor@cfl.rr.com](mailto:janeditor@cfl.rr.com)

-----Original Message-----

**From:** Edgar Haro [mailto:eharo@ceres-inc.com]  
**Sent:** Friday, October 19, 2007 12:49 PM  
**To:** Jan Reynolds  
**Subject:** Urgent Agreement for winter nursery!  
**Importance:** High

Good morning Jan!

I need to talk with you urgently to define how the seed should be shipped.  
I talked with Scott Frane and told me that we may send the shipment directly to Cruz in Puerto Vallarta via DHL. The reason, he explained, is because we can not send seed shipments anymore via passenger airplanes and that it should be via cargo. There are no cargo planes to PV, therefore a direct shipment via DHL is the way to go, otherwise please let me know if I should send the seed to you in Florida.

Could you please send me your phone number if no inconvenience, or call me, please. My cell phone number below.

Thanks,

Edgar Haro, Ph.D.  
Senior Manager Plant Breeding  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
Cell: (979) 324-8046  
eharo@ceres-inc.com  
[www.ceresbiotechnology.com](http://www.ceresbiotechnology.com)

-----Original Message-----

**From:** Jan Reynolds [mailto:janeditor@cfl.rr.com]  
**Sent:** Tuesday, October 16, 2007 5:41 PM  
**To:** Remy Jacobs  
**Cc:** Edgar Haro  
**Subject:** RE: Agreement for winter nursery

Remy,

Thank you for your email and attachment.

I will review the Agreement and email again in the morning.

Best regards,

Jan  
P.V. Winter Seed Services  
Fax: 386-445-8722  
Email: [janeditor@cfl.rr.com](mailto:janeditor@cfl.rr.com)

-----Original Message-----

**From:** Remy Jacobs [mailto:rjacobs@ceres-inc.com]  
**Sent:** Tuesday, October 16, 2007 5:52 PM  
**To:** janeditor@cfl.rr.com  
**Cc:** Edgar Haro; Wilfriede van Assche; Peter Mascia  
**Subject:** Agreement for winter nursery

Dear Ms. Reynolds,  
Our Senior Manager of Plant Breeding, Edgar Haro, has been in contact with Cruz regarding his interest in contracting with PV Winter Seed Services to establish a winter nursery. Cruz asked us to send the proposed agreement to

you.

For your review please find attached a draft Winter Nursery Service Agreement for such services. Please let me know if you have any comments on the attached draft or if we can proceed with signature copies. Edgar has provided us with the 2007-2008 Cruz Robledo P.V. Winter Seed Services brochure which will be attached as Annex II to the Winter Nursery Service Agreement.

Thank you.

Regards,

Remy Jacobs

*Paralegal*

Assistant to:

*Wilfriede van Assche - Senior Vice President & General Counsel*

Ceres, Inc. "The Energy Crop Company™"

1535 Rancho Conejo Blvd

Thousand Oaks, CA 91320

telephone: (805) 376-6520

facsimile: (805) 376-6549

[www.ceres.net](http://www.ceres.net)

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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: USDA-DOE Biomass Research and Development Initiative  
**Date:** Tuesday, October 09, 2007 7:12:20 PM

---

Bill,

Thanks for the message. Yes, I think there is a history with OSU/A&M, although A&M has a lot more wins since inception than OSU. It was a pleasure seeing you. I am planning to attempt to schedule a teleconference for Thursday or Friday, but you, John, and Bonnie should have a discussion about the next steps as it may speed up our process.

Thanks!

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Tuesday, October 09, 2007 4:23 PM  
**To:** Spencer Swayze  
**Subject:** RE: USDA-DOE Biomass Research and Development Initiative

Spencer

This is good – it is my experience that the prescreening process is pretty tough. We might actually have a chance.

John and I will discuss with Bonnie tomorrow while she is here in College Station.

You were right; things did turn around Saturday night. It seems that Cowboy fans are a little too much like Aggies, they just wait for the inevitable collapse to happen. (There must be history there – given the land grant and little brother status compared to the big brother University (ut/ou).

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Spencer Swayze [mailto:sswayze@ceres-inc.com]

**Sent:** Tuesday, October 09, 2007 3:35 PM  
**To:** Bill Rooney; John Mullet  
**Cc:** mhussey@tamu.edu; bmccutchen@tamu.edu; pschuerman@tamu.edu; Bonnie Hames; Steven Bobzin  
**Subject:** USDA-DOE Biomass Research and Development Initiative

Bill & John,

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: USDA-DOE Biomass Research and Development Initiative  
**Date:** Tuesday, October 09, 2007 7:15:57 PM

---

Oh and by the way, I was impressed with the Aggies come back. They stayed strong and made some great plays to crawl back for the win. See you again soon.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Tuesday, October 09, 2007 4:23 PM  
**To:** Spencer Swayze  
**Subject:** RE: USDA-DOE Biomass Research and Development Initiative

Spencer

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You were right; things did turn around Saturday night. It seems that Cowboy fans are a little too much like Aggies, they just wait for the inevitable collapse to happen. (There must be history there – given the land grant and little brother status compared to the big brother University (ut/ou).

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Spencer Swayze [mailto:sswayze@ceres-inc.com]  
**Sent:** Tuesday, October 09, 2007 3:35 PM  
**To:** Bill Rooney; John Mullet  
**Cc:** mhussey@tamu.edu; bmccutchen@tamu.edu; pschuerman@tamu.edu; Bonnie Hames; Steven Bobzin

**Subject:** USDA-DOE Biomass Research and Development Initiative

Bill & John,

I hope this message finds you well. We received some exciting news last night (please see message below). The Ceres – Texas A&M University pre-proposal, Addressing Biomass Recalcitrance through Feedstock Engineering, has been accepted for the USDA-DOE Biomass Research and Development Initiative grant. I will schedule a teleconference upon receipt of the feedback. We look forward to working with you on the full proposal.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
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**From:** [Denichiro Otsuga](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Visit to Ceres  
**Date:** Wednesday, January 03, 2007 12:57:08 PM

---

Hi Bill,

Happy New Year!

I assumed you would like to get back to TX earlier rather than later. So, if you can stay for the second night, we can get you on the flight out from LAX early in the morning, departing 7AM (you would have to leave hotel by at least 5:30AM so it will be an early morning for you). The flight will take you to DFW and after a short layover at DFW, you will be in Collage Station at 2:25PM.

Also, I think getting you a limousine service will be helpful. It will probably save you some time to get here on Tuesday evening and you can sleep in the car on the way to LAX early Thursday morning.

If this sounds good to you, please let me know.

Denny

Denichiro (Denny) Otsuga, Ph.D.  
Manager of Technology Acquisition and Licensing  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320

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Email: [dotsuga@ceres-inc.com](mailto:dotsuga@ceres-inc.com)  
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-----Original Message-----

From: Bill Rooney [<mailto:wlr@tamu.edu>]  
Sent: Wednesday, January 03, 2007 7:54 AM  
To: Denichiro Otsuga  
Subject: RE: Visit to Ceres

Denny:

Sorry for the slow response - I didn't spend much time on work during the holidays. After looking at the schedules, I think that it will be best to stay a second night and then fly out on Thursday.

Have your people set up a schedule and send it back so we can finalize.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

From: Denichiro Otsuga [<mailto:dotsuga@ceres-inc.com>]  
Sent: Wednesday, December 27, 2006 6:56 PM  
To: wlr@neo.tamu.edu  
Cc: Spencer Swayze  
Subject: RE: Visit to Ceres

Hi Bill,

I hope you had a good holiday weekend.

Sorry for the later than expected time to give you the flight option.

Since we have 2hr time difference, it is creating a bit of problem on the return flight.

The best we can do is following:

Depart 3PM at DFW and arrive LAX 4:25PM. Considering time for picking up luggage, renting a car, driving to hotel, checking into a hotel, I would say 6:30PM dinner start time is bit optimistic (limousine service might shave off 30min or so). This will be a very late dinner for someone flying in from the Central time zone. I hope you are ok with it.

Return flight is a bigger problem.

The last flight into the Collage Station Airport is 8:05PM arrival from DFW, which leaves DFW at 7PM. In order to arrive at DFW at 7PM, you have to take a flight that leaves LAX at 12:45 (arriving DFW at 6:30).

If you have to catch a 12:45 flight out of LAX, you have to leave Ceres at 11AM. This leaves very little time to spend with us on the February 7.

If you can stay another night here that would be best but if you have other engagement on Thursday, we will keep this schedule for this visit. We can always schedule another visit later.

Please let me know if you can stay another night here or not.

Thank you,

Denny

-----Original Message-----

From: Denichiro Otsuga  
Sent: Sunday, December 24, 2006 1:51 PM  
To: wlr@neo.tamu.edu  
Subject: RE: Visit to Ceres

Hi Bill,

Thank you for the reply. I will ask my assistant to looking into the Feb. 6-7 travel plan for you first thing on Tuesday. I should be able to give you some options on the flight by Wednesday.

Have a nice holiday!

Denny

-----Original Message-----

From: wlr@neo.tamu.edu [<mailto:wlr@neo.tamu.edu>]  
Sent: Sat 12/23/2006 10:13 AM  
To: Denichiro Otsuga  
Subject: RE: Visit to Ceres

Denny:

Sorry for the delay in responding, too many details to iron out and trying to take some time off during the holidays.

It appears the remainder of our group will be in CA Jan 22-23. I will not be able to make it at that time, and thus, I would like to keep the Feb 6-7 date. I could leave Dallas on any flight that leaves after 2:30 pm.

I usually fly either American or Continental as they are the only two that fly direct into College Station. I would like a flight from Dallas to CA and then return back to College STation as I will likely catch a ride to Dallas on Monday. That can be as late as possible so we have maximum time. If you like, I can make the arrangements or just have your folks contact me to approve the schedule.

As for driving, I have no problem driving and a rental will work just fine. Likewise, I don't need a fancy hotel just something convinient and decent near your location.

As we get finalized, let me know what you would like in a seminar and a tentative schedule.

I look forward to the visit! Have a Great Holiday SEason!

regards,

bill

> Bill,  
>  
>  
>  
>

> As we discussed on the phone the other day, we would like to fly you in  
> on February 6 and back to TX on February 7.  
>  
> Do you have a preference on airline? We will try to accommodate you as  
as  
> much as possible. Also, do you like driving in new and strange places?  
> If you are do-it-yourselfer, we can get a rental car for you. If you  
> rather not have any pressure, we can get you a limousine service.  
>  
>  
>  
> 2/6 Late morning or early afternoon flight from Dallas to LAX or Burbank  
>  
> Drive to or picked up by limo to a hotel in Thousand Oaks  
>  
> Picked up by one of the executives for a dinner  
>  
>  
>  
> 2/7 Either you can eat on your own or picked up for a breakfast (please  
> indicate your morning preference)  
>  
> Picked up from hotel (if you eat at hotel or you don't eat  
> breakfast) or drive from breakfast to Ceres, Inc.  
>  
> Arrive Ceres, meet with individual scientists and executives,  
> seminar late morning or early afternoon depending on the schedule  
>  
> Either drive back to airport or picked up by a limo to the airport  
>  
>  
>  
> Please let me know general time you would like to leave Dallas on 6th  
> and CA on 7th back to Texas.  
>  
>  
>  
> Thanks,  
>  
>  
>  
> Denny  
>  
>  
>  
> Denichiro (Denny) Otsuga, Ph.D.  
>  
> Manager of Technology Acquisition and Licensing  
>  
> Ceres, Inc.  
>  
> 1535 Rancho Conejo Blvd.  
>  
> Thousand Oaks, CA 91320  
>

>  
>  
> TEL: 805-376-6504 Ext. 1145  
>  
> Email: dotsuga@ceres-inc.com <<mailto:dotsuga@ceres-inc.com>>  
>  
> Web: www.ceresbiotechnology.com <<http://www.ceresbiotechnology.com/>>  
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> -----Original Message-----  
> From: Denichiro Otsuga  
> Sent: Saturday, December 02, 2006 12:06 PM  
> To: 'Bill Rooney'  
> Subject: Visit to Ceres  
>  
>  
>  
> Bill,  
>  
>  
>  
> I hope you had a good Thanksgiving.  
>  
> I am sorry for my late reply in getting back to you but it took me a  
> while to ask senior people about length of your stay as many people  
have  
> been out of town. People at Ceres would like you to stay as long as  
> possible but we can keep this visit short and as need arise, we can  
> schedule another visit.  
>  
>  
>  
> So, how about fly you out from TX on the Monday (1/22/07) morning to  
> arrive at CA in the afternoon. Meet people at Ceres and take you on a  
> tour of our facility. I will arrange for the dinner with selected  
> people for that evening.  
>  
>  
>  
> Next day, you could do a breakfast with selected people then you can  
> present your seminar in late morning/early afternoon open to everybody  
> at Ceres. After the seminar, I will schedule you for the individual  
or  
> small group meetings. You can take a late afternoon flight out of CA  
so  
> that you can be home at late Tuesday night.  
>  
>  
>  
> Does this sound good?  
>



> If so, I will ask my assistant to coordinate details of the visit with  
> you or your assistant (flight time, airline preference etc.).  
>  
>  
>  
> Denny  
>  
>  
>  
> Denichiro (Denny) Otsuga, Ph.D.  
>  
> Manager of Technology Acquisition and Licensing  
>  
> Ceres, Inc.  
>  
> 1535 Rancho Conejo Blvd.  
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> -----Original Message-----  
> From: Bill Rooney [<mailto:wlr@tamu.edu>]  
> Sent: Thursday, November 16, 2006 2:11 PM  
> To: Denichiro Otsuga  
> Subject: RE: Ceres, Inc.  
>  
>  
>  
> Denny:  
>  
>  
>  
> Unless you folks want a full day and a second night is needed, I would  
> prefer to leave in the late afternoon, rather than early the next  
> morning.  
>  
>  
>  
> Just let me know what days will work and I'll get it on my schedule.  
>  
>  
>  
> Regards,

>  
>  
>  
> Bill  
>  
>  
>  
> Dr. William L. Rooney  
>  
> Sorghum Breeding and Genetics  
>  
> Department of Soil & Crop Science  
>  
> Texas A&M University  
>  
> 2474 TAMU  
>  
> College Station, Texas 77843-2474  
>  
> 979 845 2151 (phone)  
>  
> 979 862-1931 (fax)  
>  
>  
>  
> -----Original Message-----  
> From: Denichiro Otsuga [<mailto:dotsuga@ceres-inc.com>]  
> Sent: Thursday, November 16, 2006 12:50 PM  
> To: Bill Rooney  
> Subject: RE: Ceres, Inc.  
>  
>  
>  
> Bill:  
>  
>  
>  
> Thank you for your reply.  
>  
> Because of the distance between TX and CA, it will be at least a  
two-day  
> event for you. First day, we will fly you in then may be a dinner  
with  
> people. Second day, we would like you to present a seminar which is  
> open to everybody at Ceres followed by meetings with the selected  
people  
> either individually or in a small group. We can then put you on a  
> late-afternoon flight back to TX.  
>  
>  
>  
> If you prefer, we could keep you for the entire second day and put you  
> on the flight in the morning of the third day to TX but it will make  
it  
> a three-day event for you.  
>  
>  
>  
> I have asked senior managements if we want longer meeting or not but  
do

> you have a preference in travel schedule?

>

>

>

> Please let me know,

>

>

>

> Denny

>

> -----Original Message-----

> From: Bill Rooney [<mailto:wlr@tamu.edu>]

> Sent: Thursday, November 16, 2006 8:36 AM

> To: Denichiro Otsuga

> Subject: RE: Ceres, Inc.

>

>

>

> Denny:

>

>

>

> The week of Jan 22nd is the best for me. Should I expect to spend a day

> at Ceres? Is there any need for a longer visit?

>

>

>

> Regards,

>

>

>

> Bill

>

>

>

> Dr. William L. Rooney

>

> Sorghum Breeding and Genetics

>

> Department of Soil & Crop Science

>

> Texas A&M University

>

> 2474 TAMU

>

> College Station, Texas 77843-2474

>

> 979 845 2151 (phone)

>

> 979 862-1931 (fax)

>

>

>

> -----Original Message-----

> From: Denichiro Otsuga [<mailto:dotsuga@ceres-inc.com>]

> Sent: Wednesday, November 15, 2006 3:19 PM

> To: wlr@tamu.edu; jmullet@tamu.edu

> Cc: Peter Mascia; Clint Johnson; McCutchen, Bill; Spencer Swayze

> Subject: RE: Ceres, Inc.

>  
>  
>  
> Dear Bill and John,  
>  
>  
>  
> It appears best time to invite you two (separately) will be next year  
> (January).  
>  
>  
>  
> Bill,  
>  
> I will start checking availability for the January dates you indicated  
> and get back to you.  
>  
>  
>  
> John,  
>  
> If you could let me know your available dates, I would appreciate it.  
>  
>  
>  
> Thank you,  
>  
>  
>  
> Denny  
>  
>  
>  
> Denichiro (Denny) Otsuga, Ph.D.  
>  
> Manager of Technology Acquisition and Licensing  
>  
> Ceres, Inc.  
>  
> 1535 Rancho Conejo Blvd.  
>  
> Thousand Oaks, CA 91320  
>  
>  
>  
> TEL: 805-376-6504 Ext. 1145  
>  
> Email: dotsuga@ceres-inc.com <<mailto:dotsuga@ceres-inc.com>>  
>  
> Web: [www.ceresbiotechnology.com](http://www.ceresbiotechnology.com/) <<http://www.ceresbiotechnology.com/>>  
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>  
> -----Original Message-----  
> From: Denichiro Otsuga  
> Sent: Friday, November 10, 2006 10:59 AM  
> To: 'wlr@tamu.edu'; 'jmullet@tamu.edu'  
> Cc: Peter Mascia; Clint Johnson; 'McCutchen, Bill'; Spencer Swayze  
> Subject: RE: Ceres, Inc.  
>  
>  
>  
> Professors Mullet and Rooney,  
>  
>  
>  
> It was nice to meet both of you last Wednesday. As we discussed, we  
> would like to invite you two to our facility. I understand that the  
> holiday season is upon us and scheduling may be difficult but if you  
> could let me know your schedule for December and January, I can start  
> looking for the open dates that will fit your schedule on my end.  
>  
>  
>  
> If you have any questions regarding the visits, please do not hesitate  
> to contact me.  
>  
>  
>  
> Sincerely,  
>  
>  
>  
> Denny  
>  
>  
>  
> Denichiro (Denny) Otsuga, Ph.D.  
>  
> Manager of Technology Acquisition and Licensing  
>  
> Ceres, Inc.  
>  
> 1535 Rancho Conejo Blvd.  
>  
> Thousand Oaks, CA 91320  
>  
>  
>  
> TEL: 805-376-6504 Ext. 1145  
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> Email: dotsuga@ceres-inc.com <<mailto:dotsuga@ceres-inc.com>>  
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>

> -----Original Message-----

> From: Spencer Swayze

> Sent: Friday, November 10, 2006 9:38 AM

> To: McCutchen, Bill

> Cc: 'wlr@tamu.edu'; 'jmullet@tamu.edu'; Peter Mascia; Denichiro

Otsuga;

> Clint Johnson

> Subject: Ceres, Inc.

>

>

>

> Bill,

>

>

>

> On behalf of Ceres, Inc., I want to thank you for the opportunity to

> visit with you in College Station on Wednesday. We very much enjoyed

> the review of your research focus and capabilities. We believe that

> there is a lot of potential for a formal relationship between our two

> organizations and look forward to continuing the dialogue toward our

> future collaborations. I would like to reiterate our invitation to

> visit Ceres in Thousand Oaks. Denny will be in touch to schedule a

> seminar for professors Mullet and Rooney.

>

>

>

> I will follow-up with you over the next couple of weeks to learn the

> results of your internal discussions and to set-up an additional

> teleconference or additional meeting. In the meantime, please feel

free

> to contact me if you have any questions or have ideas on when or how

we

> can proceed. Thank you again for your time. I look forward to

speaking

> with you again soon.

>

>

>

> Best regards,

>

>

>

>

>

> Spencer P. Swayze

>

> Manager of Business Development

>

> Ceres, Inc.

>

> sswayze@ceres-inc.com <<mailto:sswayze@ceres-inc.com>>

>

> Office: (805) 376-6508

>

> Mobile: (805) 407-8799

>

> www.ceres.net

>  
>  
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>  
>  
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**From:** [Peter Mascia](#)  
**To:** [John Mullet](#)  
**Cc:** [Bill Rooney](#); [Spencer Swayze](#)  
**Subject:** RE: visit  
**Date:** Wednesday, March 07, 2007 2:10:34 PM

---

Thanks John. We'll put a meeting on the calendar for Monday afternoon. I'll touch base with Steve and Bonnie to see if there is anything they would like to ask in advance. See you on the 19th.

Pete

Peter Mascia, Ph.D.  
Vice President of Product Development  
Ceres, Inc.  
1535 Rancho Conejo Boulevard  
Thousand Oaks, CA 91320  
Tel: (805) 376-6511  
Fax: (805) 376-6549  
[www.ceresbiotechnology.com](http://www.ceresbiotechnology.com)

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-----Original Message-----

From: John Mullet [<mailto:jmullet@tamu.edu>]  
Sent: Wednesday, March 07, 2007 11:51 AM  
To: Peter Mascia  
Cc: Bill Rooney; Spencer Swayze  
Subject: Re: visit

Pete,

I agree it would be important to have a short discussion on composition analysis with Steven and Bonnie. If I arrived at LAX at 2:10pm I could probably get to Ceres by 3:10 or so, giving us an hour or more for this topic. I think the issues relative to composition analysis are fairly straight-forward, and I will try to include this in the planning document I will send by the end of this week (issues off the top are listed below). If Steven or Bonnie have any specific questions I need to explore before arriving please let me know. Let me know if this sounds ok.

Thanks,

John

On Mar 7, 2007, at 1:40 PM, Peter Mascia wrote:

> John, Steven Thomas and Bonnie Hames are going to a BIO meeting on  
> the 20th. Their flight leaves earlier than I expected so they will  
> not be here at all that day. Is there any chance you could fly up  
> earlier on the 19th and meet with them on the 19th in the afternoon  
> through dinner?  
> We would then have the 20th to focus on the markers.  
>  
> Pete  
>  
>  
> Peter Mascia, Ph.D.  
> Vice President of Product Development  
> Ceres, Inc.  
> 1535 Rancho Conejo Boulevard  
> Thousand Oaks, CA 91320  
> Tel: (805) 376-6511  
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> -----Original Message-----  
> From: John Mullet [<mailto:jmullet@tamu.edu>]  
> Sent: Wednesday, March 07, 2007 5:24 AM  
> To: Peter Mascia; Spencer Swayze  
> Subject: Re: visit  
>  
> Pete and Spencer,  
>  
> March 20th sounds good - I will work on a travel plan to fly in on the  
  
> evening of the 19th so we can get started first thing on the 20th,  
> with departure later that day depending on what I can arrange for  
> travel.  
>  
> Thanks,  
>

> John  
> On Mar 6, 2007, at 5:16 PM, Peter Mascia wrote:  
>  
>> John,  
>>  
>> Sounds good. Does March 20th work for you?  
>>  
>> Pete  
>>  
>>  
>> Peter Mascia, Ph.D.  
>> Vice President of Product Development Ceres, Inc.  
>> 1535 Rancho Conejo Boulevard  
>> Thousand Oaks, CA 91320  
>> Tel: (805) 376-6511  
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>> -----Original Message-----  
>> From: John Mullet [<mailto:jmullet@tamu.edu>]  
>> Sent: Friday, March 02, 2007 1:57 PM  
>> To: Peter Mascia; Spencer Swayze  
>> Subject: visit  
>>  
>> Hi Peter and Spencer,  
>>  
>> I checked my schedule for next Thursday and I am hosting Jeff  
>> Bennetzen and have to give a lecture that day (last one this  
>> semester!). Lets work on something for the week of the 19th. I am  
>> thinking of a low impact trip to Ceres (although travel either way is  
>> fine) - in the night before - discussions in the am till we are  
>> finished and then I can head back to the airport. I am suggesting a  
>> trip to Ceres in case the discussion will involve more than just  
>> Peter  
>  
>> and me (composition analysis, marker assays, etc.). I also prefer  
>> discussions where I can bring some data and use the board if  
>> necessary.  
>>  
>> I will send an outline of topics for us to build on by early next  
>> week.  
>>  
>> Regards,  
>>  
>> John

>>  
>> \*\*\*\*\*  
>> \*  
>>  
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**From:** [Edgar Haro](#)  
**To:** [Bill Rooney](#)  
**Cc:** [Peter Mascia](#)  
**Subject:** RE: Winter Nurseries  
**Date:** Thursday, October 18, 2007 9:22:04 AM

---

Bill,  
That would be great.  
Thanks for the feedback.  
Edgar

-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]  
**Sent:** Thursday, October 18, 2007 7:53 AM  
**To:** Edgar Haro  
**Cc:** Peter Mascia  
**Subject:** RE: Winter Nurseries

Edgar:

We can do that, are there other SC's that you need.

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Edgar Haro [mailto:eharo@ceres-inc.com]  
**Sent:** Wednesday, October 17, 2007 5:50 PM  
**To:** Bill Rooney  
**Subject:** RE: Winter Nurseries

Bill,

Thanks,  
EH

An update to my previous message in red below.

---

**From:** Edgar Haro  
**Sent:** Wed 10/17/2007 11:17 AM

**To:** Bill Rooney  
**Subject:** RE: Winter Nurseries

Bill,

Heads up on the shipping materials, one other inconvenience I found within all the documentation required is the need to have a notarized seed treatment. Have you had this experience before on how to do it?

**I think I found the way.**

Thanks for your input.  
Edgar

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Edgar Haro](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Winter Nurseries  
**Date:** Wednesday, October 17, 2007 5:53:01 PM

---

Bill,

Thanks,  
EH

An update to my previous message in red below.

---

**From:** Edgar Haro  
**Sent:** Wed 10/17/2007 11:17 AM  
**To:** Bill Rooney  
**Subject:** RE: Winter Nurseries

Bill,

Heads up on the shipping materials, one other inconvenience I found within all the documentation required is the need to have a notarized seed treatment. Have you had this experience before on how to do it?

I think I found the way.

Thanks for your input.  
Edgar

\*\*\*\*\*

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**From:** [Edgar Haro](#)  
**To:** [Bill Rooney](#)  
**Cc:** [Walter Nelson](#); [Peter Mascia](#)  
**Subject:** RE: Winter Nurseries  
**Date:** Wednesday, October 17, 2007 1:20:24 PM

---

Bill,

Just had a teleconference with Peter Mascia and Walter Nelson.  
There are important issues that need to be taken care at the earliest convenience.  
Walter will be scheduling a teleconference soon and want to give you a heads up.

Thanks,  
Edgar

---

**From:** Edgar Haro  
**Sent:** Wed 10/17/2007 11:17 AM  
**To:** Bill Rooney  
**Subject:** RE: Winter Nurseries

Bill,

Heads up on the shipping materials, one other inconvenience I found within all the documentation required is the need to have a notarized seed treatment. Have you had this experience before on how to do it?

Thanks for your input.  
Edgar

\*\*\*\*\*

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**From:** [Edgar Haro](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Winter Nurseries  
**Date:** Wednesday, October 17, 2007 1:16:29 PM

---

Bill,

Heads up on the shipping materials, one other inconvenience I found within all the documentation required is the need to have a notarized seed treatment. Have you had this experience before on how to do it?

Thanks for your input.  
Edgar

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Edgar Haro](#)  
**To:** [Bill Rooney](#)  
**Subject:** RE: Winter Nurseries  
**Date:** Thursday, October 18, 2007 9:30:14 AM

---

Bill,

Yes, please let me know when might be the best time to do it.

I may come to your office as well.

Let me know if I can be of any help to finish treating the seed as well I am very flexible today. I hesitated to offer my help for treating the seed for I haven't been allowed before at other places because of safety and employment but doesn't hurt to ask again. The worse is that I may not be allowed again.

I communicated with Ken K., and told me that that is exactly what it is, a letter indicating that the seed has been treated with any of the recommended chemicals. All is needed is the letter to be signed in front of her.

Please let me know if we may use her notarian faculties.

Edgar

-----Original Message-----

**From:** Bill Rooney [mailto:wlr@tamu.edu]

**Sent:** Thursday, October 18, 2007 7:57 AM

**To:** Edgar Haro

**Subject:** RE: Winter Nurseries

Edgar –

Let's visit on the cold tolerance and staygreen traits.

With regard to a notarized seed treatment, I don't even know what that is. If we need a notary to confirm we treated the seed, I can have Carol Rhodes (our admin secretary do that), but I'm not sure that is what it is. Do you know?

Regards,

Bill

Dr. William L. Rooney  
Sorghum Breeding and Genetics  
Department of Soil & Crop Science  
Texas A&M University  
2474 TAMU  
College Station, Texas 77843-2474  
979 845 2151 (phone)  
979 862-1931 (fax)

-----Original Message-----

**From:** Edgar Haro [mailto:eharo@ceres-inc.com]

**Sent:** Wednesday, October 17, 2007 1:18 PM

**To:** Bill Rooney

**Subject:** RE: Winter Nurseries

Bill,

Heads up on the shipping materials, one other inconvenience I found within all the documentation required is the need to have a notarized seed treatment. Have you had this experience before on how to do it?

Thanks for your input.  
Edgar

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Tanya Kruse](#)  
**To:** [Bonnie Hames](#); [Bill Rooney](#); [John Mullet](#)  
**Cc:** [Steven Bobzin](#); [Steven Thomas](#); [Walter Nelson](#)  
**Subject:** RE: Work assignments for USDA Grant.  
**Date:** Thursday, November 01, 2007 12:08:10 PM

---

TAMU/Ceres grant team,

In order to keep us on track, I'd like to set up a conference call between us for Friday, Nov 9 at 11 AM California time, 1 PM Texas time. Ideally, let's plan to send around our tracked Word documents prior to this date so that we can all have a chance to read and comment on the additions. Once I get the call-in number and code, I'll send it out to everyone. If there are any conflicts with this time, please let me know as soon as possible so I can make other arrangements. Thank you so much!

*Tanya Kruse, PhD*

Ceres, Inc.  
1535 Rancho Conejo Blvd  
Thousand Oaks, CA 91320  
Tel: (805) 376-6504 x1147  
Fax: (805) 498-1002  
[tkruse@ceres-inc.com](mailto:tkruse@ceres-inc.com)

[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bonnie Hames  
**Sent:** Monday, October 29, 2007 6:44 PM  
**To:** Tanya Kruse; Bill Rooney; 'John Mullet'  
**Cc:** Steven Bobzin; Steven Thomas; Walter Nelson  
**Subject:** Work assignments for USDA Grant.

TAMU / Ceres grant team,

Here are a few documents that should help us pull together the proposal for our USDA grant for overcoming recalcitrance through sorghum breeding. In the first document I have summarized the important criteria by which this proposal will be evaluated. We should all read them and as a final review check our text against them to make certain that we have addressed all relevant criteria. There are several areas that we haven't covered at all - most obviously project management structures and evaluation criteria.

I've attached a copy of our preproposal with comments about areas that must be addressed to meet specific criteria. Please work from this document using the track changes tools in Word. Save your edits with the same core title and add your initials to help with version control. If you want to add charts or figures add the captions at the appropriate place in the text and past the figure at the end of the document. We can format and number these when the text is complete. If you have good references for any quoted values, please forward them to Tanya, who will be coordinating the technical aspects of this proposal package.

We have a unique position in this technical category as we are likely to be the only proposal addressing recalcitrance through feedstock modification. Try to highlight this in your text.

We all need to think in terms of project plans and timelines and write the expanded work plan in a way that clearly defines a well-managed project, at TAMU, Ceres and across the two organizations. The evaluation criteria seem to focus more on this, possibly reflecting an increased awareness at USDA and DOE towards project management. This will also help us translate the proposed work into the required budget categories. I have attached a copy of the budget worksheet SF424 to help us all record FTE's, equipment and travel.

I've also attached a required document concerning lobbying activities, SF-LLL.

Finally, I've attached a bio for everyone to use as a template.

This should get us started. Let me know if you have additional questions or suggestions.

Tanya, Can you set up a conference call in about a week to help us keep on track?

Thanks,

Bonnie

Bonnie R. Hames, Ph.D.  
Sr. Manager, Chemistry  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320  
phone: 1-805-376-6504 x1144  
email: [bhames@ceres-inc.com](mailto:bhames@ceres-inc.com)  
fax: 1-805-498-6215

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Bonnie Hames](#)  
**To:** [John Mullet](#)  
**Cc:** [Bill Rooney](#); [Tanya Kruse](#); [Steven Thomas](#)  
**Subject:** RE: Work assignments for USDA Grant.  
**Date:** Wednesday, October 31, 2007 2:11:07 PM

---

Hi John,

I absolutely agree. There are several aspects of our approach that should be incorporated into our workplans,

I'll be on travel for the next week, but I'll check email and be available for work on this proposal.

Hope this helps,

bonnie

Bonnie R. Hames, Ph.D.  
Sr. Manager, Chemistry  
Ceres, Inc.  
1535 Rancho Conejo Blvd.  
Thousand Oaks, CA 91320  
phone: 1-805-376-6504 x1144  
email: [bhames@ceres-inc.com](mailto:bhames@ceres-inc.com)  
fax: 1-805-498-6215

---

**From:** John Mullet [<mailto:jmullet@tamu.edu>]  
**Sent:** Wednesday, October 31, 2007 6:34 AM  
**To:** Bonnie Hames  
**Cc:** Bill Rooney  
**Subject:** Re: Work assignments for USDA Grant.

Bonnie,

Thanks for sending the relevant sections for proposal writing. In reading this over again, it appears

Thanks,

John

PS: Bio attached.

\*\*\*\*\*

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**From:** [Tanya Kruse](#)  
**To:** [Tanya Kruse](#); [Bonnie Hames](#); [Bill Rooney](#); [John Mullet](#)  
**Cc:** [Steven Bobzin](#); [Steven Thomas](#); [Walter Nelson](#)  
**Subject:** RE: Work assignments for USDA Grant.  
**Date:** Monday, November 05, 2007 6:22:43 PM

---

Team, I have the Dial-in numbers that will be used this Friday:

Looking forward to seeing everything come together! I hope to have the Ceres text sent to you Wednesday so you have a chance to look it over before Friday.

*Tanya*

-----Original Message-----

**From:** Tanya Kruse  
**Sent:** Thursday, November 01, 2007 10:08 AM  
**To:** Bonnie Hames; 'Bill Rooney'; 'John Mullet'  
**Cc:** Steven Bobzin; Steven Thomas; Walter Nelson  
**Subject:** RE: Work assignments for USDA Grant.

TAMU/Ceres grant team,

In order to keep us on track, I'd like to set up a conference call between us for Friday, Nov 9 at 11 AM California time, 1 PM Texas time. Ideally, let's plan to send around our tracked Word documents prior to this date so that we can all have a chance to read and comment on the additions. Once I get the call-in number and code, I'll send it out to everyone. If there are any conflicts with this time, please let me know as soon as possible so I can make other arrangements. Thank you so much!

*Tanya Kruse, PhD*

*Ceres, Inc.*  
*1535 Rancho Conejo Blvd*  
*Thousand Oaks, CA 91320*  
*Tel: (805) 376-6504 x1147*  
*Fax: (805) 498-1002*  
[tkruse@ceres-inc.com](mailto:tkruse@ceres-inc.com)

[www.ceres.net](http://www.ceres.net)

-----Original Message-----

**From:** Bonnie Hames  
**Sent:** Monday, October 29, 2007 6:44 PM  
**To:** Tanya Kruse; Bill Rooney; 'John Mullet'  
**Cc:** Steven Bobzin; Steven Thomas; Walter Nelson  
**Subject:** Work assignments for USDA Grant.

TAMU / Ceres grant team,



Here are a few documents that should help us pull together the proposal for our USDA grant for overcoming recalcitrance through sorghum breeding. In the first document I have summarized the important criteria by which this proposal will be evaluated. We should all read them and as a final review check our text against them to make certain that we have addressed all relevant criteria. There are several areas that we haven't covered at all - most obviously project management structures and evaluation criteria.

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Tanya, Can you set up a conference call in about a week to help us keep on track?

Thanks,

Bonnie

Bonnie R. Hames, Ph.D.  
Sr. Manager, Chemistry  
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\*\*\*\*\*

**From:** [Spencer Swayze](#)  
**To:** [John Mullet](#)  
**Cc:** [Bill Rooney](#); [Peter Schuerman](#); [McCutchen, Bill](#)  
**Subject:** Richard Flavell Visit  
**Date:** Tuesday, September 04, 2007 5:18:34 PM

---

John,

I hope this message finds you well. I wanted to follow-up with you on the email you sent regarding a visit to College Station by Richard Flavell (Chief Scientific Officer). I will be traveling to Weslaco with Richard, Pete, and Steve Thomas on the 10<sup>th</sup> for a meeting on the 11<sup>th</sup> of September. I thought it might be beneficial for us to travel from Weslaco to College Station for a meeting on the 12<sup>th</sup>. Please let me know if that is something that would work for your schedule. I know that Dick is very interested and very excited about visiting with you and Bill Rooney. I will be in the office all week and would be more than happy to discuss the agenda. Please let me know of your availability at your earliest convenience.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
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**From:** [Denichiro Otsuga](#)  
**To:** [Bill Rooney](#)  
**Subject:** Science question - Sterile sorghum line  
**Date:** Monday, August 20, 2007 3:40:08 PM

---

Hi Bill,

I hope things are going well for you. I have been hearing that the agreement is going to be completed in next two weeks.

I am writing today to ask you a scientific question.

Thanks,  
Denny

Denichiro (Denny) Otsuga, Ph.D.  
Manager of Technology Acquisition and Licensing

Ceres, Inc.

1535 Rancho Conejo Blvd.

Thousand Oaks, CA 91320

TEL: 805-376-6504 Ext. 1145

Email: [dotsuga@ceres-inc.com](mailto:dotsuga@ceres-inc.com)

Web: [www.ceres.net](http://www.ceres.net)

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\*\*\*\*\*

**From:** [Edgar Haro](#)  
**To:** [Bill Rooney](#)  
**Cc:** [Peter Mascia](#)  
**Subject:** Sorghum germplasm  
**Date:** Tuesday, September 25, 2007 5:55:11 PM

---

Hi Bill,

Just finished looking at pedigrees of files you sent me.

Please let me know if this is agreeable with you.

Thanks,

Edgar

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Subject:** Sorghum Hybrids  
**Date:** Thursday, November 01, 2007 6:30:31 PM

---

Bill,

I hope this message finds you well. It was good to hear your voice on the call today and thanks for hanging in there as we begin to set the stage for the work to be conducted. I was wondering if you could send me the list of hybrids that you recommended to Scott at KSU. Please let me know if you would like to discuss this further. I look forward to catching up with you soon.

Also, I forgot to mention that I was really pulling for A&M against Kansas last weekend. Tough loss for the south. It is really depressing to see a basketball school like KU beat a team from the south. My only hope for a good season this year is through a win in Norman against Oklahoma (not holding out for this one).

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
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\*\*\*\*\*

**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#)  
**Subject:** Sorghum Meeting  
**Date:** Saturday, June 30, 2007 1:00:24 AM

---

Bill,

I wanted to touch base to see if you could send me the details regarding the sorghum meeting later this month. I am planning to attend with Steve Thomas and very much look forward to it. We are very much looking forward to working with you. The sorghum looked great last week and this week. As always, please feel free to give me a call on my cell phone if there is anything I can do for you.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
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\*\*\*\*\*

**From:** [Tanya Kruse](#)  
**To:** [Bill Rooney](#); [John Mullet](#)  
**Subject:** sorghum milling  
**Date:** Monday, November 19, 2007 11:56:01 AM

---

On a note unrelated to the grant... I needed to get some info from the sorghum experts. We are drying and milling some different types of sorghum here in-house, and we've had problems with some of the sweet sorghum "gumming" up the mills a bit, making them tough to clean between samples. Do you have a particular technique you use in drying and milling such sorghum that keeps the mills clean (not sticky) and prevents cross-contamination between samples? Thanks so much for any advice you can provide.

*Tanya*

\*\*\*\*\*

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**From:** [Edgar Haro](#)  
**To:** [Bill Rooney](#)  
**Cc:** [Peter Mascia](#); [Richard Flavell](#)  
**Subject:** Sorghum project  
**Date:** Sunday, September 16, 2007 10:02:45 PM

---

Hi Bill,

I hope your trip went well in Colombia.  
We had a very enlightening meeting last Wednesday with John Mullet, Bob Avant, Peter Schuerman, and Mark Hussey.

Just want to leave you with these thoughts since I will be traveling next week and won't be able to visit with you this week, also a heads up for planning some of the winter nursery operations at Puerto Vallarta as well. I don't think there would be any problem establishing 600-700 rows 21 feet long or their equivalent in Puerto Vallarta to cover project work related you suggested.

I may visit back with you on the 24th or the 25th at your office if you may have an hour or so for further discussions. Please let me know a better time if any inconvenience, however it might be best on the 24th in my agenda. I may have some other traveling the rest of the week.

Best regards and thanks,  
Edgar

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Spencer Swayze](#)  
**To:** [wlr@tamu.edu](mailto:wlr@tamu.edu); [John Mullet](#); [Peter Schuerman](#); [mhussey@tamu.edu](mailto:mhussey@tamu.edu)  
**Cc:** [Peter Mascia](#); [Steven Thomas](#); [Steven Bobzin](#); [Denichiro Otsuga](#)  
**Subject:** Sponsored Research Agreement  
**Date:** Friday, February 02, 2007 7:54:01 PM

---

All,

As we discussed this afternoon, one of the next steps is to finalize the research plan for the CERES-TAMU Sponsored Research Project. The information that you have provided to us thus far has been outstanding. We believe that the next step for the research plan can be accomplished between Pete Mascia and Drs. Rooney and Mullet. Please let us know if you are comfortable with that approach. If this approach will work for you, please let us know if there are preferred times next week for us to contact you. If you have any questions, please feel free to contact me on my cell phone. We look forward to working with you.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
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**From:** [edgar\\_haro@hotmail.com](mailto:edgar_haro@hotmail.com)  
**To:** [wlr@tamu.edu](mailto:wlr@tamu.edu)  
**Cc:** [pmascia@ceres-inc.com](mailto:pmascia@ceres-inc.com)  
**Subject:** TAES hybrids  
**Date:** Friday, December 28, 2007 12:01:05 PM  
**Attachments:** [DSCF4807.JPG](#)  
[img011.jpg](#)

---

Bill,

A couple of pictures attached.

Regards,  
Edgar

pd: Hotmail used for better picture transfer

---

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the 1990s, the number of people in the UK with a diagnosis of schizophrenia has increased by 20% (Meltzer 1999). The prevalence of schizophrenia in the UK is estimated to be 1% (Meltzer 1999).

There is a growing awareness of the need to improve the lives of people with mental health problems. The UK government has set out a vision for the future of mental health care in the UK (Department of Health 1999). This vision is based on the principles of recovery, self-help, and community care. The vision is to ensure that people with mental health problems are able to live full and meaningful lives, and that they are able to contribute to society.

One of the key challenges in the development of mental health services is the need to ensure that services are accessible to all people who need them. This is particularly true for people with severe mental health problems, who often face significant barriers to accessing services. One of the ways in which this challenge can be addressed is through the development of self-help resources.

Self-help resources are resources that can be used by people with mental health problems to help them manage their condition. These resources can include books, pamphlets, and audio or video recordings. Self-help resources can be used in a number of ways, including to learn about the condition, to learn coping strategies, and to learn how to access services.

There are a number of advantages to self-help resources. First, they are often more accessible than other types of resources, as they can be used in the privacy of the user's home. Second, they can be used at any time, which is particularly helpful for people who have busy schedules. Third, they can be used to learn about a condition in a way that is tailored to the user's needs.

There are a number of challenges associated with the development of self-help resources. One of the main challenges is the need to ensure that the resources are accurate and reliable. This can be achieved by involving people with mental health problems in the development process. Another challenge is the need to ensure that the resources are easy to use and understand.

Despite these challenges, self-help resources have the potential to make a significant difference to the lives of people with mental health problems. By providing people with the information and skills they need to manage their condition, self-help resources can help to improve their quality of life.

The purpose of this paper is to describe the development of a self-help resource for people with schizophrenia. The resource is a book that provides information about the condition, coping strategies, and how to access services.

The book is written in a clear and easy-to-understand style. It is designed to be used by people with a range of literacy skills. The book is divided into four main sections: 'What is schizophrenia?', 'How to cope with schizophrenia', 'How to access services', and 'Living with schizophrenia'. Each section contains information that is relevant to people with schizophrenia.

The book is written by a team of experts in the field of schizophrenia. The team includes a psychiatrist, a psychologist, and a social worker. The book has been reviewed by a group of people with schizophrenia, and they have found it to be helpful and easy to use.

The book is available in a number of formats, including a printed book, a CD-ROM, and a website. The book is available in English and Welsh. The book is available free of charge to people who are registered with a mental health service.

The book is a valuable resource for people with schizophrenia. It provides them with the information and skills they need to manage their condition. The book is a key part of the self-help resources that are available to people with schizophrenia.

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**From:** [edgar\\_haro@hotmail.com](mailto:edgar_haro@hotmail.com)  
**To:** [wlr@tamu.edu](mailto:wlr@tamu.edu)  
**Cc:** [pmascia@ceres-inc.com](mailto:pmascia@ceres-inc.com)  
**Subject:** TAES hybrids  
**Date:** Friday, December 28, 2007 12:01:05 PM  
**Attachments:** [DSCF4807.JPG](#)  
[img011.jpg](#)

---

Bill,

A couple of pictures attached.

Regards,  
Edgar

pd: Hotmail used for better picture transfer

---

i'm is proud to present Cause Effect, a series about real people making a difference. [Learn more](#)

[illegible]





**From:** [Tanya Kruse](#)  
**To:** [Bill Rooney](#); [John Mullet](#); [Bonnie Hames](#); [Steven Thomas](#); [Steven Bobzin](#); [Spencer Swayze](#); [Peter Mascia](#)  
**Subject:** TAMU USDA grant  
**Date:** Monday, November 12, 2007 6:58:28 PM  
**Attachments:** [DOE-USDA Biomass RD 2007 Ceres TAMU Proposal 11.12.07.doc](#)

---

Attached is the most recent file of the grant proposal. It's certainly not absolutely completed, but I wanted to get out the latest version today so that you'd have a chance to look it over before tomorrow's conference call. There are sections in yellow highlight to indicate places where more info is needed. It's coming together, but there are still pieces that need placing. Look forward to speaking with you tomorrow!

*Tanya*

\*\*\*\*\*

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\*\*\*\*\*

*Addressing Biomass Recalcitrance Through Feedstock Engineering*  
*Ceres, Inc. and Texas A&M University*

*Addressing Biomass Recalcitrance Through Feedstock Engineering  
Ceres, Inc. and Texas A&M University*

*[remaining page numbers will be filled in at the end, once all text is incorporated]*

*Addressing Biomass Recalcitrance Through Feedstock Engineering*  
*Ceres, Inc. and Texas A&M University*

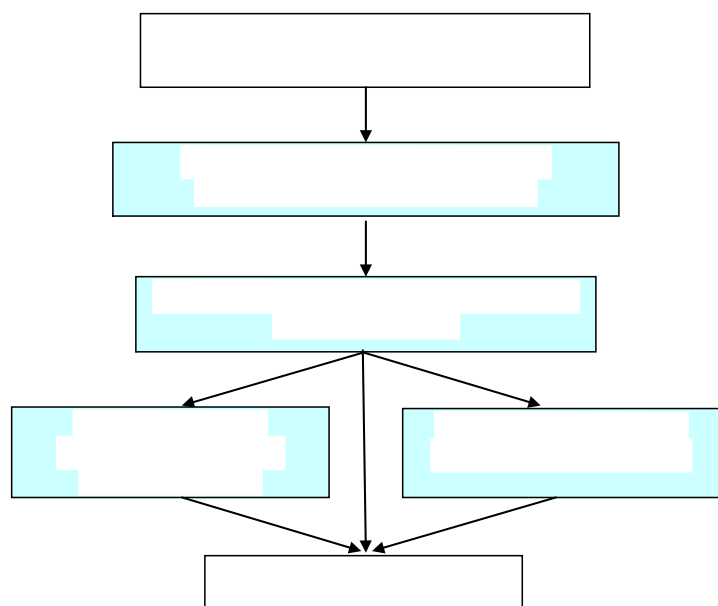
*Addressing Biomass Recalcitrance Through Feedstock Engineering*  
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*Ceres, Inc. and Texas A&M University*



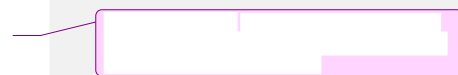


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*Addressing Biomass Recalcitrance Through Feedstock Engineering*  
*Ceres, Inc. and Texas A&M University*

*Addressing Biomass Recalcitrance Through Feedstock Engineering*  
*Ceres, Inc. and Texas A&M University*

The figure contains four identical empty bar charts arranged horizontally. Each chart has a vertical y-axis on the left with tick marks from 0 to 10, and a horizontal x-axis at the bottom. The plotting area is a light gray rectangle.

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**From:** [Tanya Kruse](#)  
**To:** [John Mullet](#); [Bill Rooney](#); [Steven Thomas](#); [Steven Bobzin](#); [Bonnie Hames](#); [Walter Nelson](#)  
**Subject:** TAMU-USDA grant  
**Date:** Friday, November 09, 2007 11:48:28 AM  
**Attachments:** [DOE-USDA Biomass RD 2007 Ceres TAMU Proposal compiled.doc](#)

---

John was able to send me some info this morning, so I quickly compiled all of the versions into one file. I left the "comments" in from the different versions and added some of my own, as they will be important discussion points for today. Talk to you soon!

*Tanya*

\*\*\*\*\*

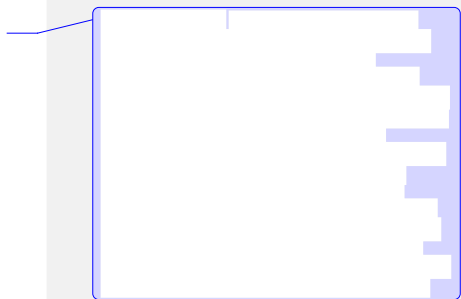
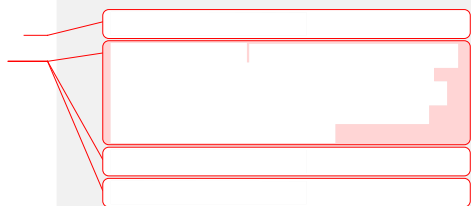
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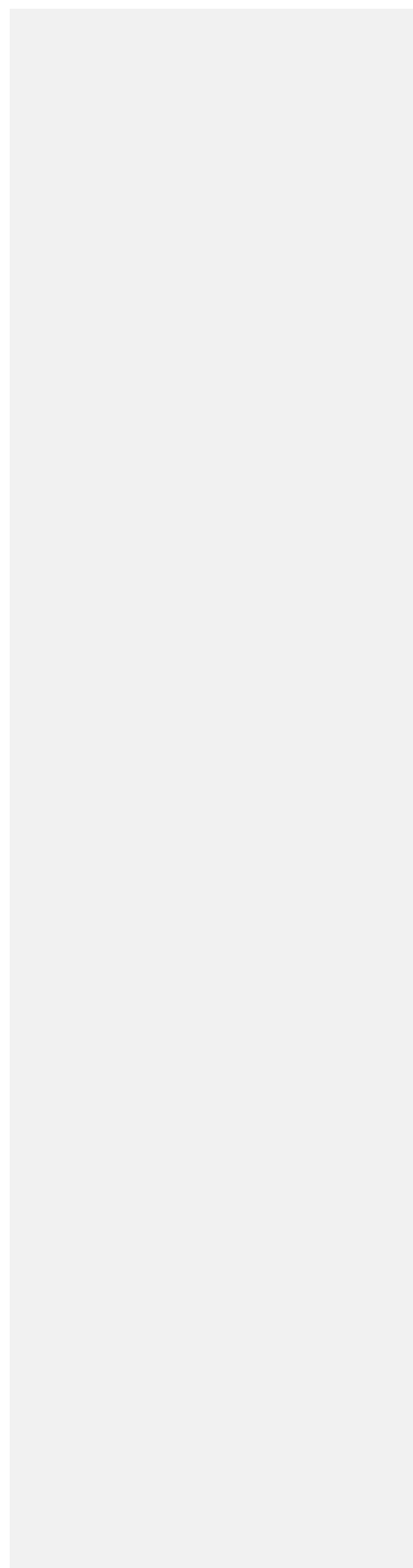
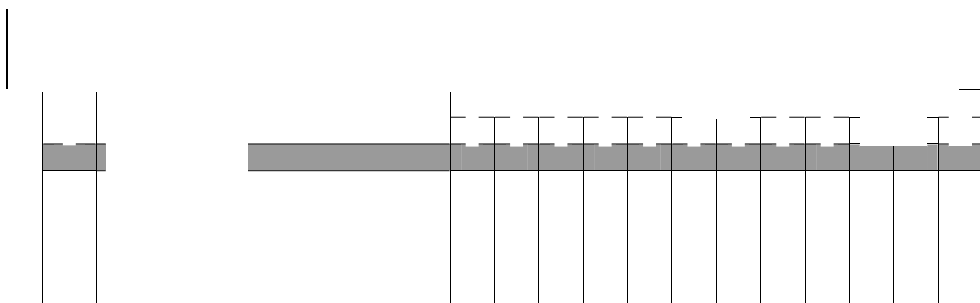


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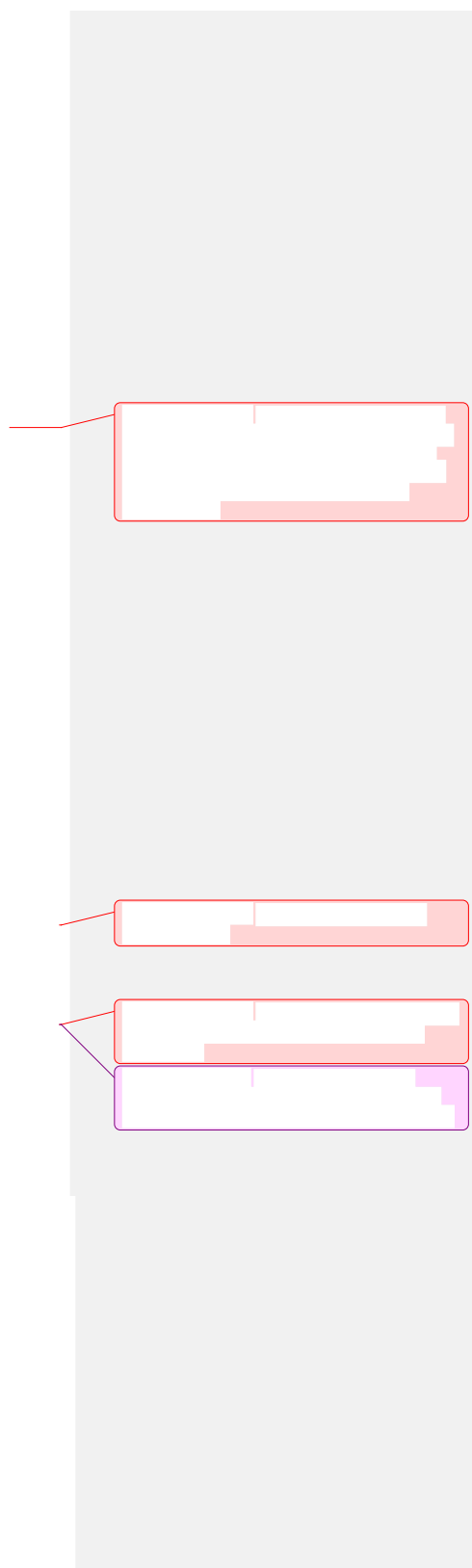
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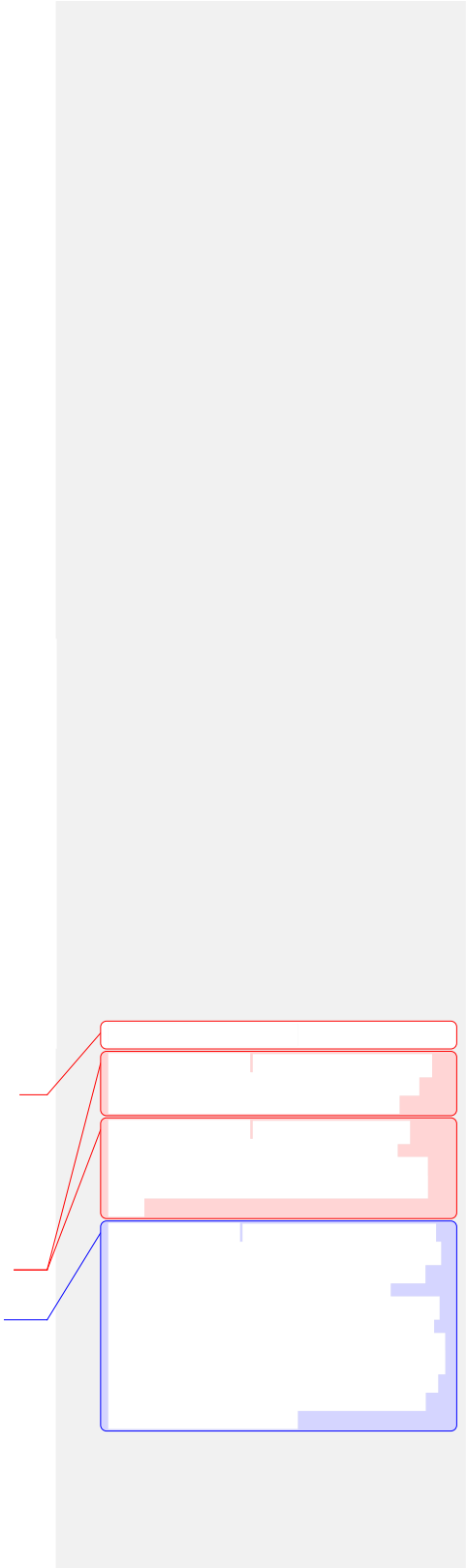
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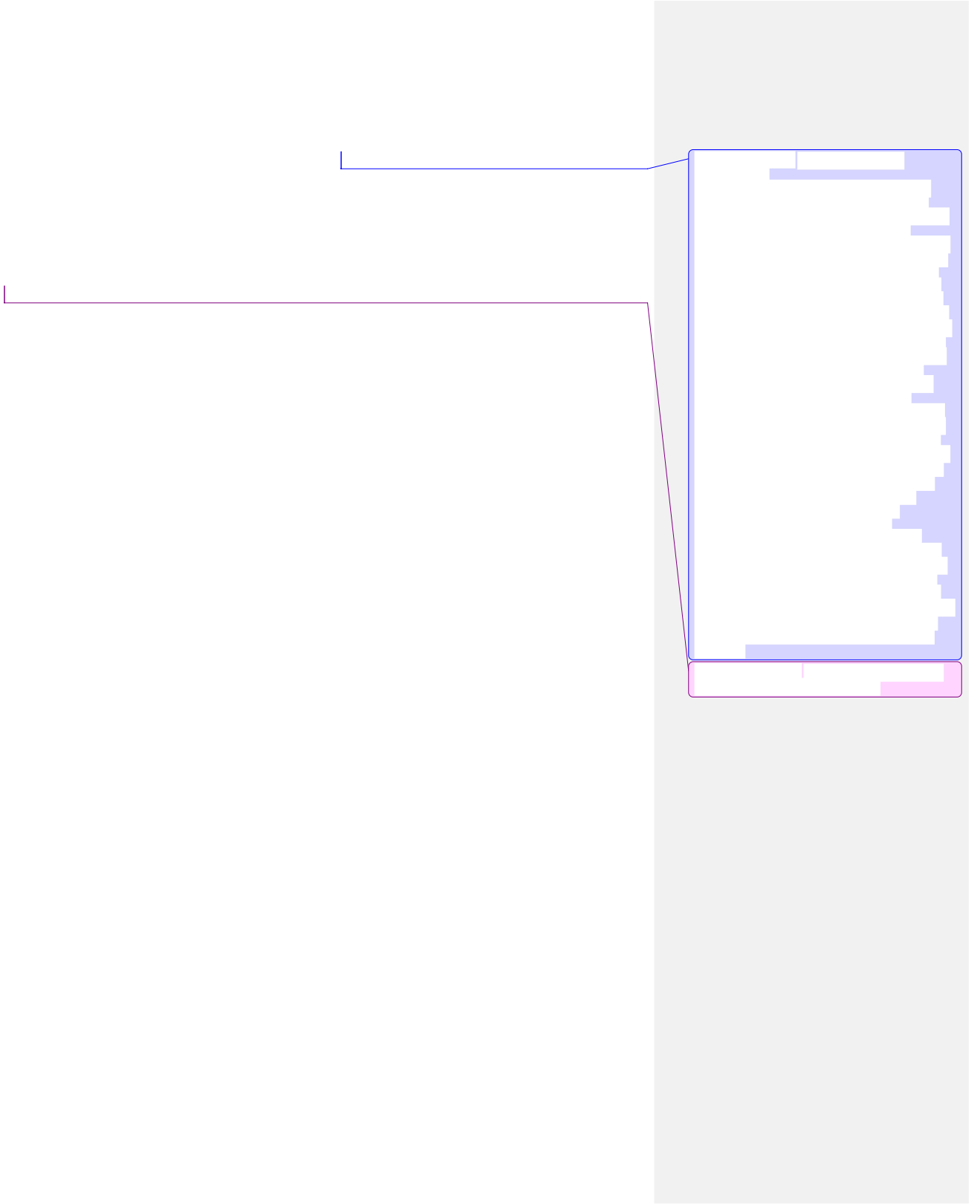
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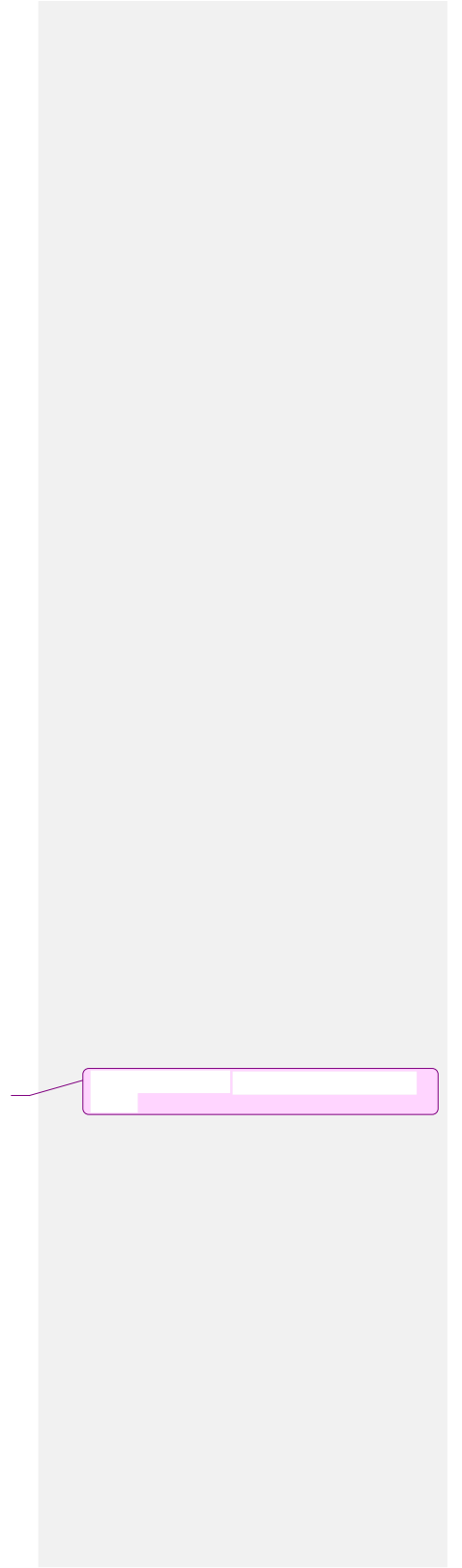
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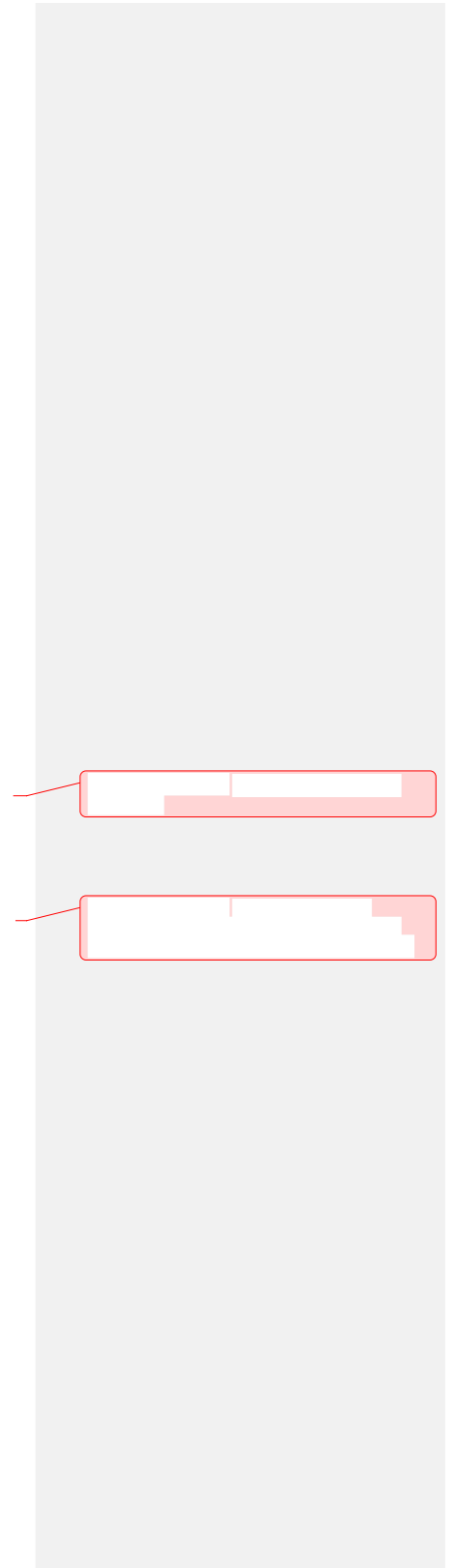
















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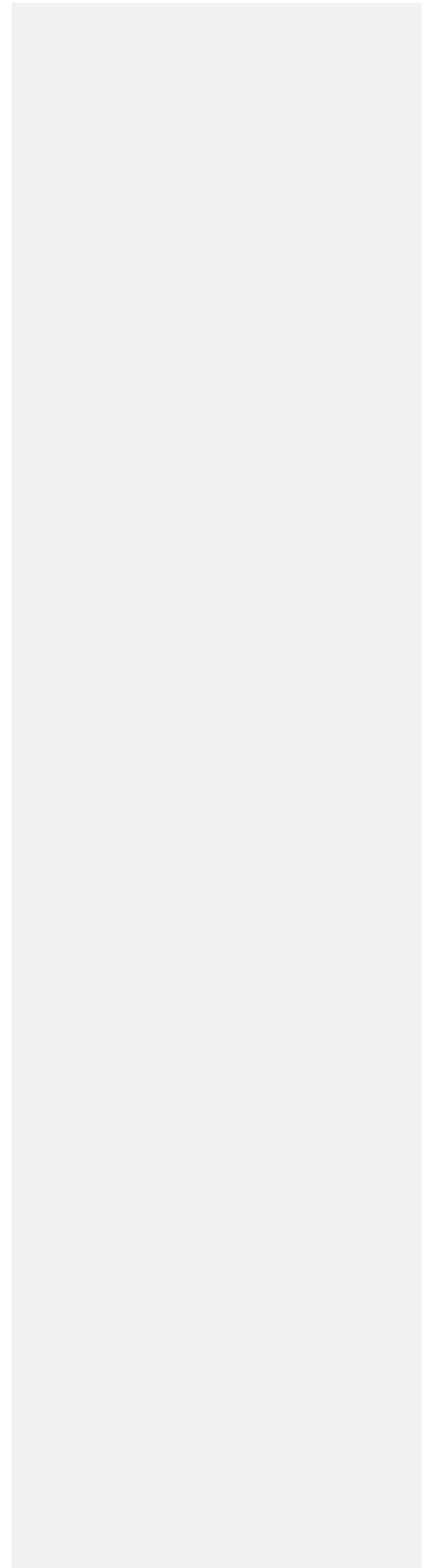








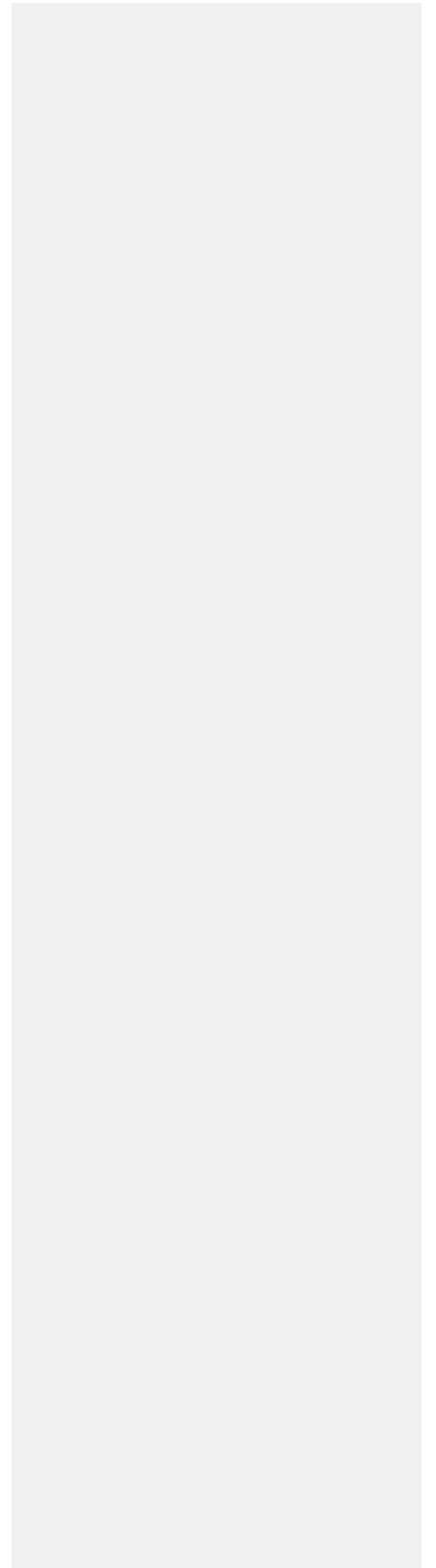






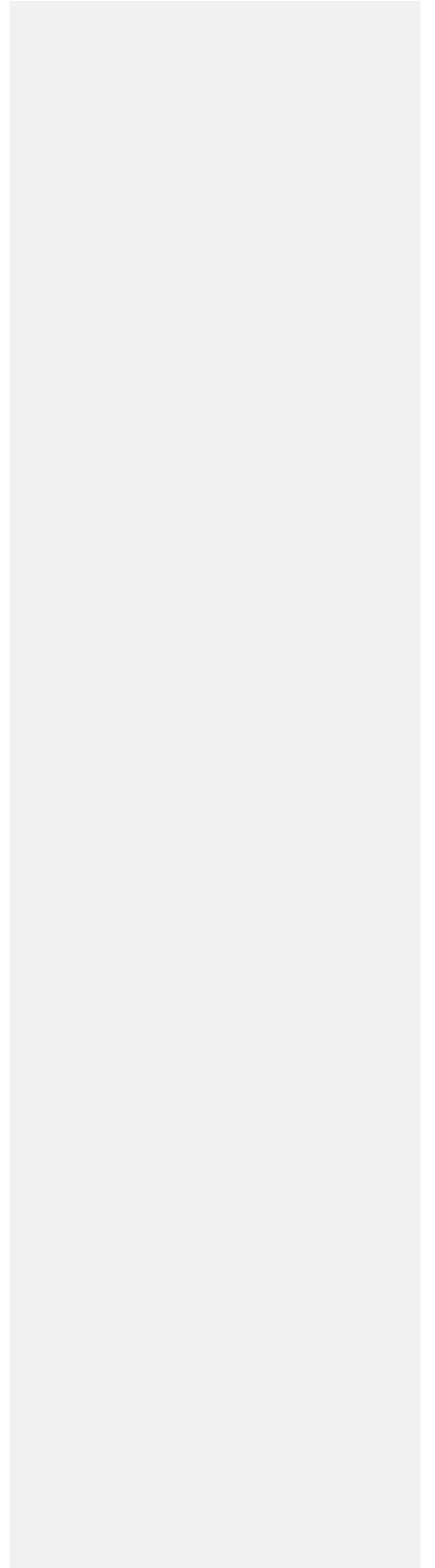
















**From:** [Tanya Kruse](#)  
**To:** [Bill Rooney](#); [John Mullet](#)  
**Subject:** Team management  
**Date:** Wednesday, November 14, 2007 4:14:42 PM

---

Steve Thomas put together some text for the "management" section. You have already provided most of the info I need for this section. However, see this last paragraph below. We'll need a similar few sentences on TAMU's management practices. Thank you!

Still waiting for Bonnie's input, but I hope to get you a version today. I know you will be out of town tomorrow, but will you be back in the office on Friday? Will you have e-mail access, just in case we have another question?

*Tanya*

\*\*\*\*\*

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**From:** [Spencer Swayze](#)  
**To:** [pschuerman@tamu.edu](mailto:pschuerman@tamu.edu); [Bill McCutchen](#); [jmullet@tamu.edu](mailto:jmullet@tamu.edu); [wlr@tamu.edu](mailto:wlr@tamu.edu); [wrhowell@tamu.edu](mailto:wrhowell@tamu.edu)  
**Cc:** [Peter Mascia](#)  
**Subject:** Thank you!  
**Date:** Wednesday, May 02, 2007 9:46:50 PM

---

Peter et al,

I want to thank all of you for the meetings today. Pete and I found them to be very beneficial. As discussed, I will have Kim follow-up with Nancye Penn to schedule a meeting in Weslaco. We look forward to walking you through the redline of the Sponsored Research Agreement soon. In the meantime, please feel free to contact us if there is anything we can do from our end.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

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**From:** [Spencer Swayze](#)  
**To:** [Wlr@tamu.edu](mailto:Wlr@tamu.edu)  
**Subject:** Thanks!  
**Date:** Wednesday, February 07, 2007 1:20:31 PM

---

Bill,

I want to thank you for taking the time out of your schedule to travel to Thousand Oaks to visit Ceres. I hope the seminar went well and I am sorry that I missed it. I would enjoy a copy of your slides if possible. I look forward to hearing about the breeding program discussion. If there is anything I can do for you, please let me know.

Best regards,

Spencer Swayze

\*\*\*\*\*

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**From:** [Spencer Swayze](#)  
**To:** [John Mullet](#); [Bill Rooney](#)  
**Cc:** [pschuerman@tamu.edu](mailto:pschuerman@tamu.edu)  
**Subject:** This week  
**Date:** Monday, July 16, 2007 12:02:58 AM

---

John & Bill,

It was a pleasure speaking with you guys on Friday afternoon. I wanted to make the two of you aware that I have arrived in College Station and will be here for the remainder of the week. I would enjoy the opportunity to get together with you for lunch or dinner. Let me know if you will be available. I look forward to seeing you both soon.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

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**From:** [Spencer Swayze](#)  
**To:** [Bill Rooney](#); [John Mullet](#)  
**Cc:** [mhussey@tamu.edu](#); [bmccutchen@tamu.edu](#); [pschuerman@tamu.edu](#); [Bonnie Hames](#); [Steven Bobzin](#)  
**Subject:** USDA-DOE Biomass Research and Development Initiative  
**Date:** Tuesday, October 09, 2007 3:33:45 PM

---

Bill & John,

I hope this message finds you well. We received some exciting news last night (please see message below).

I will schedule a teleconference upon receipt of the feedback. We look forward to working with you on the full proposal.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
[www.ceres.net](http://www.ceres.net)

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**From:** [Spencer Swayze](#)  
**To:** [John Mullet](#); [Bill Rooney](#)  
**Cc:** [Steven Bobzin](#); [Peter Mascia](#); [Bonnie Hames](#)  
**Subject:** USDA-DOE Grant Pre-proposal  
**Date:** Wednesday, July 11, 2007 7:12:05 PM  
**Attachments:** [Biomass\\_R&D\\_2007\\_Ceres\\_TAMU\\_Preproposal\\_sorghum\\_conversion.pdf](#)  
[DOE-USDA Biomass\\_RD\\_2007\\_Ceres\\_TAMU\\_Preproposal\\_sorghum\\_conversion\\_v3.doc](#)

---

John & Bill,

We have successfully submitted the USDA-DOE Pre-proposal. I have attached the final version of the pre-proposal for your review. Please feel free to contact me if you have any questions. We look forward to working with you.

Best regards,

Spencer P. Swayze  
Manager of Business Development  
Ceres, Inc.  
[sswayze@ceres-inc.com](mailto:sswayze@ceres-inc.com)  
Office: (805) 376-6508  
Mobile: (805) 407-8799  
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**From:** [Edgar Haro](#)  
**To:** [wlr@tamu.edu](mailto:wlr@tamu.edu)  
**Subject:** Winter nurseries  
**Date:** Monday, October 01, 2007 2:45:43 PM

---

Hi Bill,

My plans changed a bit so this week I will stay in College Station.

Can you share the information of your supplier for purchasing field supplies like coin envelopes, pollinating bags, glaccine bags.

Next week I will be in CA, and want to visit with you either on Thursday or Friday to fine tune on winter nurseries, please let me know if you may have a 20 min time to spare.

Thanks,  
Edgar

\*\*\*\*\*

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\*\*\*\*\*

**From:** [Edgar Haro](#)  
**To:** [wlr@tamu.edu](mailto:wlr@tamu.edu)  
**Cc:** [Peter Mascia](#)  
**Subject:** Winter Nurseries  
**Date:** Monday, October 15, 2007 8:43:23 PM

---

Hi Bill,

Please let emknow when do you think might be a good time to meet and fine tune the winter nursery arrangements.

I have been working through the legal department in Ceres to arrange the winter nurseries in PV.

I expect to receive coin envelopes sometime tomorrow to fix my seed.

I am filling a total of 362 rows out of 1500 requested to PV Winter Nurseries.

We need to integrate the entry list into one and consider the map layout you may have for the hybrid seed production.

Do you know of anything that should be considered here as well?

Thanks,  
Edgar

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**From:** [Bonnie Hames](#)  
**To:** [Tanya Kruse](#); [Bill Rooney](#); [John Mullet](#)  
**Cc:** [Steven Bobzin](#); [Steven Thomas](#); [Walter Nelson](#)  
**Subject:** Work assignments for USDA Grant.  
**Date:** Monday, October 29, 2007 8:44:26 PM  
**Attachments:** [TAMU Ceres Criteria.doc](#)  
[Ceres TAMU sorghum conversion.doc](#)  
[Bio Hames.doc](#)  
[SF424Aexcel.xls](#)  
[SF-LLL.pdf](#)

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TAMU / Ceres grant team,

Here are a few documents that should help us pull together the proposal for our USDA grant for overcoming recalcitrance through sorghum breeding. In the first document I have summarized the important criteria by which this proposal will be evaluated. We should all read them and as a final review check our text against them to make certain that we have addressed all relevant criteria. There are several areas that we haven't covered at all - most obviously project management structures and evaluation criteria.

I've attached a copy of our preproposal with comments about areas that must be addressed to meet specific criteria. Please work from this document using the track changes tools in Word. Save your edits with the same core title and add your initials to help with version control. If you want to add charts or figures add the captions at the appropriate place in the text and past the figure at the end of the document. We can format and number these when the text is complete. If you have good references for any quoted values, please forward them to Tanya, who will be coordinating the technical aspects of this proposal package.

We have a unique position in this technical category as we are likely to be the only proposal addressing recalcitrance through feedstock modification. Try to highlight this in your text.

We all need to think in terms of project plans and timelines and write the expanded work plan in a way that clearly defines a well-managed project, at TAMU, Ceres and across the two organizations. The evaluation criteria seem to focus more on this, possibly reflecting an increased awareness at USDA and DOE towards project management. This will also help us translate the proposed work into the required budget categories. I have attached a copy of the budget worksheet SF424 to help us all record FTE's, equipment and travel.

I've also attached a required document concerning lobbying activities, SF-LLL.

Finally, I've attached a bio for everyone to use as a template.

This should get us started. Let me know if you have additional questions or suggestions.

Tanya, Can you set up a conference call in about a week to help us keep on track?

Thanks,

Bonnie

Bonnie R. Hames, Ph.D.  
Sr. Manager, Chemistry

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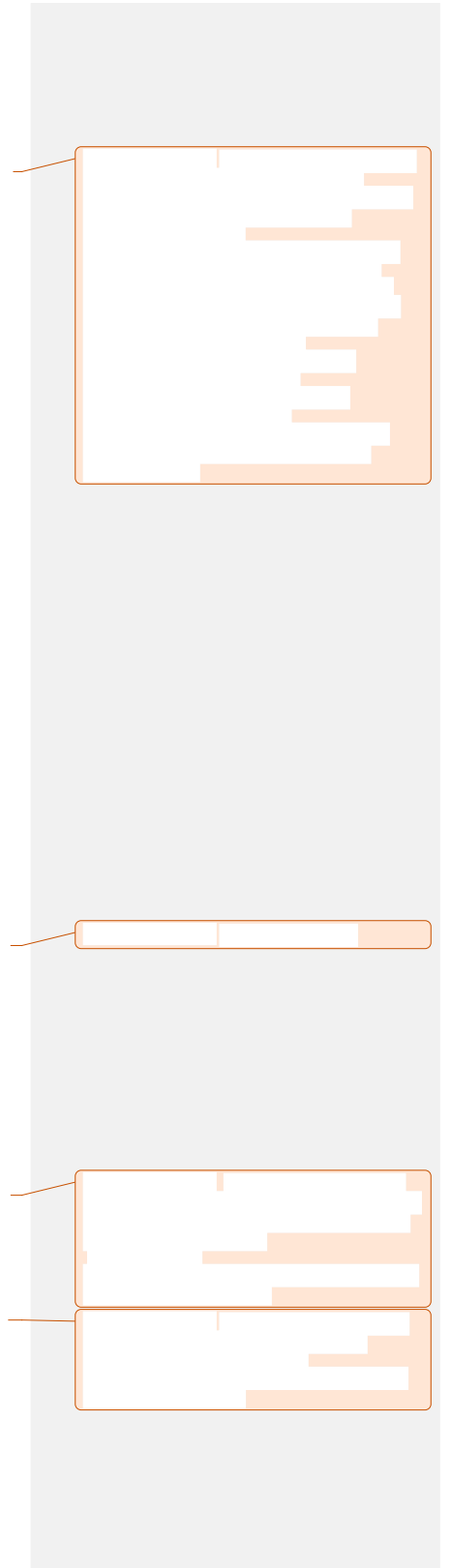
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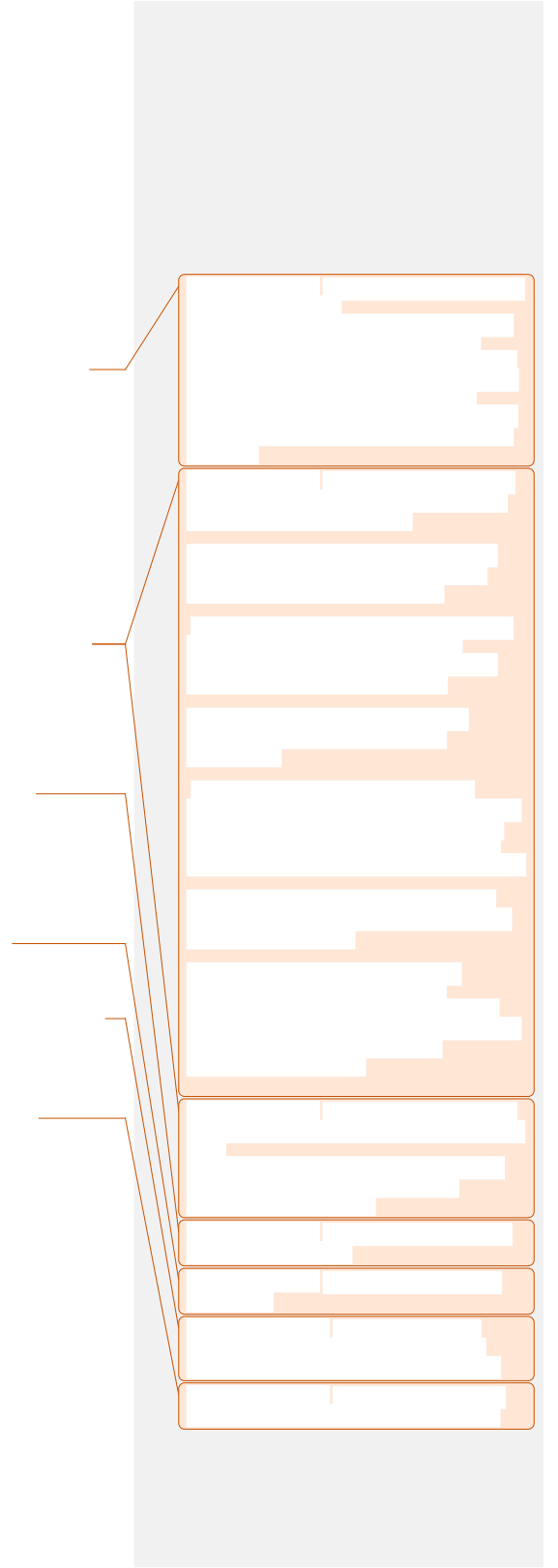




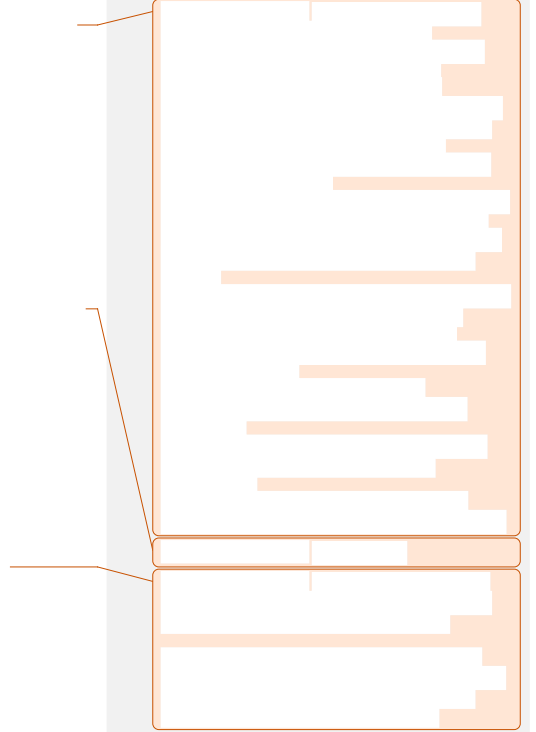








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